

Talent Match Evaluation: Technical Appendix Report





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Contents

1.	Intr	roduction	1
1	1.1.	The Talent Match programme	1
1	1.2.	Purpose of this report	1
2.	Eva	aluation design	2
2	2.1.	Aims and objectives	2
2	2.2.	An overarching framework	2
3.	The	e Common Data Framework (CDF)	5
3	3.1.	An overview of the CDF	5
3	3.2.	Recording and estimating outcomes	8
3	3.3.	Proximity to the labour market	9
3	3.4.	Typology	10
3	3.5.	Statistical modelling strategy	11
3	3.6.	Measuring Additionality: a matched Labour Force Survey (LFS) comparator	11
3	3.7.	Value of the costs and benefits of Talent Match	14
4.	Par	tnership and delivery partner surveys	19
4	1.1.	Lead partner survey	19
4	1.2.	Delivery partner survey	19
5 .	Qua	alitative research	20
5	5.1.	Annual partnership visits	20
5	5.2.	Semi-structured interviews with Talent Match beneficiaries	20
5	5.3.	Case study-based thematic research	20
6.	Def	finitions	22
Ар	pend	lix 1: Baseline CDF Questionnaire	23
Ар	pend	lix 2: Follow-up CDF Questionnaire	32
Аp	pend	lix 3: Lead partner surveys	42
Ap	pend	lix 4: Delivery partner surveys	75

Introduction

1.1. The Talent Match programme

The National Lottery Community Fund (formerly the Big Lottery Fund) invested £108 million in Talent Match, an innovative programme designed to address the problem of high levels of unemployment amongst 18-24-year olds. It was delivered through voluntary and community sector led partnerships in 21 Local Enterprise Partnership (LEP) areas in England and aimed to support those furthest from the labour market in their journey towards sustainable employment. The 21 Talent Match partnerships started working with beneficiaries in early 2014 and the programme ended in December 2018.

A key innovation of Talent Match was that it was co-designed and co-delivered with young people. This set Talent Match apart from previous youth employment initiatives and current government employment programmes.

1.2. Purpose of this report

This report is the technical appendix to the final reports of the evaluation of Talent Match. The evaluation has been carried out on behalf of the National Lottery Community Fund by the Centre for Regional Economic and Social Research (CRESR) at Sheffield Hallam University and partners at the University of Warwick, University of Birmingham and Cambridge Economic Associates.

The evaluation ran from 2013 to 2020.

Evaluation design

2.1. Aims and objectives

The overall requirements for the evaluation were as follows:

- To track the success of the programme, projects and interventions within it.
- To identify what worked well, and what did not, for whom and in what circumstances.
- To share learning and improve practice (including amongst grant holders).

Key aspects of the evaluation for National Lottery Fund included:

- Estimates of the costs and benefits to society and the state of intervening with young people aged 18-24 years who have been out of education, employment or training for 12 months or more.
- An evaluation of whether the key principles in the programme delivery model have made a difference to its achievements.
- A better understanding of the kinds of approaches that worked well, with whom and why, at different stages of the young person's journey toward and into sustained employment.
- A better understanding of how those approaches can be integrated into future employment support for young people.

2.2. An overarching framework

The over-riding aim of the research was to provide a robust assessment of what works in assisting unemployed young people into sustainable employment and to disseminate this knowledge and evidence more widely.

A framework for assessing impact and value for money (VFM)

A central part of the evaluation was providing an assessment of the impact and value for money (VFM) of the Talent Match programme. This assessment was informed by the Talent Match logic model (Figure 2.2) and been based on an impact and value for money framework (Figure 2.1). The framework includes reporting inputs, outputs, outcomes and net additional impacts for the programme, as well as calculating its cost efficiency and cost effectiveness.

Efficiency? Effectiveness? Effectiveness of cost per output: are **Outputs** Outcomes Inputs outputs produced outputs efficiently? delivering outcomes? What have the inputs produced/achieved? Financial and staffing Number of additional outcomes achieved? e.g. number of young inputs required? e.g. young people supported or types of Additionality: change over and above what's expected Impacts Benefit Cost Ratio Monetised Benefits: financial and social

Figure 2.1: A framework for assessing impact and value for money

The evaluation was multi-faceted, and involved the following elements which are discussed in the remainder of this report:

- A Common Data Framework (CDF) designed to collect standard monitoring data from all partnerships on all beneficiaries.
- Surveys of partnerships (lead partners) and delivery partners.
- An annual programme of visits to Talent Match partnerships involving face-to-face interviews with partnership leads, strategic partners, and delivery partners.
- Semi-structured interviews with Talent Match beneficiaries conducted across two waves.
- Case study-based research and evidence reviews around specific programme themes.
- Local labour market profiling and benchmarking.
- Appendices One to Four contain copies of the main quantitative research instruments: CDF baseline and follow-up survey questionnaires and lead partner and delivery partner survey questionnaires.

Figure 2.2: Talent Match logic model

Context

• High levels of hidden youth unemployment

Talent Match Aims and Objectives

- Reduce hidden youth unemployment
- Support young people to find fulfilling employment
- Engage and empower young people in the design and implementation of projects

Theory of Change

- The specific elements of individual projects and how they work together
- What is the rationale for a project and why will it succeed?

Inputs

 All financial and non-financial inputs which are required for the projects (NLCF's grant, other funding, volunteer time)

Activities/Processes

- Activities might include: engagement and outreach; advice and guidance; placements and ILMs
- Processes might include: development of new partnership structures; shifting the approach to engaging young people based on their capabilities

Outputs

- focus on clear measurable outputs which may include:
 anything
- •numbers supported
- numbers of employers engaged
- new placements
- new apprenticeship opportunities
- engaged young people who were previously 'hidden'

Outcomes

- Numbers into sustained employment or selfemployment
- Numbers of regular volunteers
- Numbers reporting an improvement in wellbeing

Impact

- Focus here is on the 'net change', what would have happened without Talent Match
- change in employment or self-employment
- net change in wellbeing

The Common Data
Framework (CDF)

3.1. An overview of the CDF

A Common Data Framework (CDF) was designed to collect standard monitoring data from all partnerships on all beneficiaries. The CDF formed a central part of the evaluation, collecting robust and reliable beneficiary level data across the programme. This beneficiary data allowed monitoring of who participated in Talent Match, what they did, what difference it made to them, and what impact it made on their labour market outcomes.

The CDF was designed in the form of an online questionnaire. Data was collected at a baseline stage (on entry to the programme) and then at three, six, 12, 18 and 24 months. The aim was to understand progress into employment but also to pick up issues of labour market progress, other factors (such as health, family circumstances or housing) and ultimately whether the labour market experience was 'fulfilling'.

Table 3.1 provides a breakdown of CDF responses received across the three, six, 12 and 18-month survey stages by Talent Match partnership. If a young person was unable to complete a questionnaire themselves then a short section at the start of the questionnaire was completed instead by their key worker. These are the responses classified as 'uncontactable' shown in the table.

The final survey stage was 24 months after first engagement. This stage of the survey was administered slightly differently to those at the other time points. The survey was administered by the evaluation team, rather than partnership staff, and Talent Match participants were asked to take part via a combination of invitations sent via SMS text message and email. The survey was a shorter version of the follow-up survey used at the earlier time points. Table 3.2 details responses received to this stage.

The CDF responses were weighted to take into account bias in the non-response as participants who achieved an employment outcome were overrepresented in the follow-up responses. The weights took into account a young person's proximity to the labour market at the baseline (see section 3.3. for more detail on the proximity to the labour market measure).

The baseline and follow-up survey questionnaires can be found in Appendices One and Two of this report.

Table 3.1: Summary of CDF responses (3,6,12 and 18-month)

		3-mc	nth Follo	w-up	6-m	onth Follo	w-up	12-m	onth Follo	ow-up	18-m	18-month Follow-up		
Partnership	Base line	Overall	Full submis sion	Unconta ctable	Overall	Full submis sion	Unconta ctable	Overall	Full submis sion	Uncont actable	Overall	Full submis sion	Uncont actable	
Black Country	873	871	692	179	856	611	245	766	485	281	682	367	315	
Cornwall & Isles of Scilly	630	560	352	208	485	308	177	376	231	145	287	162	125	
Coventry & Warwickshire	508	490	379	111	461	329	132	392	240	152	320	172	148	
Derbyshire & Nottinghamshire	1,023	1,023	652	371	1,022	569	453	981	437	544	898	272	626	
Greater Birmingham & Solihull	834	726	436	290	636	380	256	539	319	220	453	202	251	
Greater Lincolnshire	392	371	276	95	365	233	132	337	149	188	274	99	175	
Greater Manchester	1,995	1,988	1,361	627	1,930	1,117	813	1,717	733	984	1,429	458	971	
Humber	1,720	1,713	1,452	261	1,656	1,326	330	1,522	1,051	471	1,389	747	642	
Leeds City Region	2,580	2,248	1,820	428	1,928	1,479	449	1,532	1,072	460	1,114	731	383	
Leicester & Leicestershire	935	838	633	205	774	532	242	691	410	281	611	318	293	
Liverpool City Region	1,680	1,624	1,044	580	1,569	759	810	1,426	478	948	1,198	318	880	
London	2,541	2,482	1,702	780	2,392	1,415	977	2,144	1,049	1,095	1,762	774	988	
New Anglia	1,140	856	619	237	697	452	245	585	329	256	454	246	208	
North East	2,570	2,540	1,835	705	2,415	1,663	752	2,132	1,427	705	1,782	1,103	679	
Northamptonshire	300	285	187	98	261	172	89	231	128	103	187	98	89	
Sheffield City Region	2,398	2,104	1,544	560	1,794	1,226	568	1,401	858	543	992	572	420	
South East	2,388	2,100	1,392	708	2,015	1,153	862	1,714	822	892	1,359	596	763	
Stoke on Trent & Staffordshire	267	253	188	65	241	169	72	218	133	85	197	108	89	
Tees Valley	458	422	341	81	395	297	98	350	233	117	300	184	116	
The Marches	383	308	226	82	262	178	84	185	125	60	137	88	49	
Worcestershire	270	258	160	98	240	110	130	188	64	124	141	41	100	
Total	25,885	24,060	17,291	6,769	22,394	14,478	7,916	19,427	10,773	8,654	15,966	7,656	8,310	

Table 3.2: Summary of 24-month stage CDF responses

Partnership	Count
Black Country	255
Cornwall & Isles of Scilly	19
Coventry & Warwickshire	19
Derbyshire & Nottinghamshire	45
Greater Birmingham & Solihull	43
Greater Lincolnshire	15
Greater Manchester	77
Humber	75
Leeds City Region	95
Leicester & Leicestershire	36
Liverpool City Region	70
London	63
New Anglia	32
North East	93
Northamptonshire	18
Sheffield City Region	134
South East	72
Stoke on Trent & Staffordshire	26
Tees Valley	31
The Marches	14
Worcestershire	4
Total	1,236

CDF data has been used in the following ways:

- To routinely produce descriptive analysis on who was participating in the programme e.g. personal characteristics, previous labour market experiences, skills and capabilities and barriers to employment, and what they had done (activities and support).
- To routinely produce longitudinal analysis on participant outcomes achieved over time and distance-travelled (e.g. improvements in wellbeing, labour market outcomes and progress on the My Journey scale).
- To inform the selection of case studies, which then drew on both CDF and qualitative data collected (e.g. interviews with participants and programme staff).
- As part of an assessment of the cost efficiency and cost effectiveness of the programme.
- As part of an assessment of youth involvement in the programme including how partnerships involved young people, which groups of young people were involved and what difference involvement made to them.

CDF data has also been used in the following ways which are discussed further in the remainder of this chapter:

 To record 'actual' participant outcomes and calculate estimates of outcomes achieved.

- To create a measure of proximity, or nearness, to the labour market which also informed the creation of a four-fold typology of partnerships based on both the characteristics of their young people and local labour market conditions.
- As part of a statistical modelling exercise to identify factors most associated with positive labour market outcomes.
- As part of a quasi-experimental assessment comparing employment outcomes for Talent Match participants against a matched comparator from the Labour Force Survey (LFS).
- As part of an assessment of the value of the costs and benefits of the programme.

3.2. Recording and estimating outcomes

Participant outcomes were recorded via the CDF questionnaires and collated on a quarterly basis. These included the headline outcomes of securing employment and achieving sustained employment but also other outcomes around progress towards the labour market such as entering work experience, training or taking up volunteering. These 'actual' outcomes were primarily based on responses to the following question included in the CDF questionnaire:

Which of the following currently apply to you?

The response options to this question which the 'actual figures' were based on were the following:

- working less than 16 hours per week
- working 16 hours or more per week (excluding apprenticeship)
- self-employed
- volunteering
- work Placement
- apprenticeship
- formal education e.g. college
- in training.

In acknowledgement that this method would not be able to pick up on all outcomes achieved, estimated figures for outcomes were also calculated.

The process behind the estimation work involved:

- providing a method to better estimate the number of participants who had achieved outcomes;
- producing weights to make the results more reliable given the non-response.

The basic principle behind the method to estimate the number of participants who achieved outcomes was to create an outcome for all participants. This was different from the 'actual' calculations in two ways. Taking 'securing employment' as an example:

• It drew in a wider range of information collected via the CDF questionnaires:

- A participant was said to have achieved employment if they were in employment at any CDF response, if they were uncontactable but were identified by their key worker as being in employment or if they reported having a job since starting on Talent Match; the second and third group were not in the 'actual' definition.
- If a participant had completed all their CDF responses but had not indicated that they had achieved employment by the above measures they were recorded as not achieving employment.
- It then predicted outcomes for participants who were not recorded as in employment via any CDF responses that were submitted and also had missing CDF returns. This was done by computing probabilities for achieving an employment outcome at each missing CDF stage based on a young person's characteristics at baseline and whether respondents with similar characteristics and completed CDF returns had secured employment or not.

These were then summed to get the predicted total number who achieved an employment outcome. It is worth noting that the majority of employment outcomes were recorded via the first method above (i.e. through responses collected via the CDF questionnaires) rather than as predicted outcomes.

This process was then repeated for the other outcomes.

3.3. Proximity to the labour market

A measure of proximity, or nearness, to the labour market was created to estimate how likely a given young person was to be in work. This measure combined information about a young person's characteristics, experiences and competencies to provide a single indicator of how close a given young person was to the labour market. Twelve indicators were combined to create the measure. These were identified in a statistical modelling exercise on CDF responses at 6 or 12 months, depending on which was the latest, to identify factors statistically associated with being in work.

Logistic regression was used to identify factors associated with a young person being in work or not. Over 28 variables were considered for inclusion covering housing tenure, having children, having a limiting disability, educational attainment, self-reported competencies (including communication, teamwork, basic skills, ability to compose a CV and appropriate clothing for an interview), and services the young person was involved with.

Backwards variable selection using a likelihood-ratio test (LR) was used to identify variables for inclusion within the final proximity to the labour market measure. This identified 12 factors:

- have a limiting disability, negative factor;
- have children, negative factor;
- attained five or more GCSEs at grade A* to C (including English and Maths);
- understand the skills that employers want;
- have good specific skills for desired job;
- setting and achieve goals;
- managing feelings;
- confidence/self esteem;

- have appropriate clothes for an interview;
- involved with drugs/alcohol support, negative factor;
- involved with mental health services, negative factor;
- ever had worked before.

To simplify interpretation of the measure and so that it made sense for it to remain consistent over time the factors were each given an equal weight. This is opposed to using the coefficients from the statistical model to weight factors according to their relative importance in predicting the likelihood that a given young person was in work. Both these approaches were tested against each other by applying baseline CDF responses. However relatively few differences were noted in the positions of young people on either scale.

The final measure was on a scale running from zero to 12, with a higher score indicating a greater proximity to the labour market. For the purpose of our analysis scores were grouped into five bands indicating level of distance to the labour market. These were:

- group one: furthest from the labour market: scores of zero to five;
- group two: scores of six and seven;
- group three: scores of eight;
- group four: scores of nine and 10;
- group five: nearest to the labour market: scores of 11 or 12.

3.4. Typology

A four-fold typology was created to explore further the differences between partnerships. This was based on both the characteristics of the young people and local labour market conditions. Partnerships were first categorised depending on how many of their young people were classed as 'far from the labour market'. To ensure a reasonably even division, partnerships were divided depending on whether 55 per cent or more of their young people were included within this group. Partnerships were then further divided depending on how many of their young people lived in local authorities with a high unemployment benefit claimant count (as of June 2016 - the programme midway point). This measure was used as a proxy for how challenging local labour market conditions were for these young people. 'High' in this context was set as any local authority with a claimant rate above 2.5 per cent. Partnerships were classified according to whether the majority of their young peoples' local authorities of fell above or below this threshold. Table 3.3 shows the partnerships assigned to each category.

¹ Note that Talent Match partnerships were organised by Local Enterprise Partnership (LEP) area and therefore contained multiple local authorities

Table 3.3: Partnership level typology classifications

Classification	Partnerships
Far / High	Black Country, Greater Manchester, Humber, Liverpool City Region, Sheffield City Region, Tees Valley
Far / Low	Cornwall & Isles of Scilly, Coventry & Warwickshire, Derbyshire & Nottinghamshire, Greater Lincolnshire, Leeds City Region, Northamptonshire, Stoke on Trent & Staffordshire, Worcestershire
Near / High	Greater Birmingham & Solihull, North East
Near / Low	Leicester & Leicestershire, London, New Anglia, South East, The Marches

3.5. Statistical modelling strategy

A statistical modelling exercise was undertaken using the CDF data, as well as data from the delivery partner surveys and local labour market statistics, to find out which factors were most associated with positive labour market outcomes and which represented ongoing barriers.

A two-stage statistical modelling approach was used to test and analyse the influence of individual, programme and wider labour market factors on the likelihood that a young person had gained either employment or self-employment.

The first stage used logistic regression modelling to identify individual, beneficiary specific characteristics that were associated with achieving this outcome. A backwards selection strategy considered 56 different factors. These included gender, ethnicity, having a limiting disability, had children, whether they were a hidden NEET, educational attainment, volunteered in past 4 weeks, labour market experiences, skills and attributes, support services and types of support received from Talent Match. The partnership that the beneficiary had engaged with was also included within the model. Thirty-two variables were identified as being statistically significantly associated with the outcome variable: a young person had gained either employment or self-employment. These 32 factors were taken forward into the second stage of analysis.

Multi-level modelling (MLM) was used in the second stage to test and analyse the influence that higher level programme and external local labour market factors had on the likelihood that a young person had achieved the outcome. MLM acknowledges that individual-level factors do not act in isolation from factors at other levels, such as the nature of the partnership which the young person has engaged or the local labour market circumstances that they face. As a result, the likelihood of young people achieving outcomes within the same partnership or area may be related. A two level MLM has been used. Level one was the individual young person and level two comprised the Talent Match partnership area.

3.6. Measuring Additionality: a matched Labour Force Survey (LFS) comparator

A key aim of the evaluation was to estimate the net additional impact of the Talent Match programme on its participants' likelihood of finding employment over a 12-month period. That is identified as the proportion of Talent Match participants who found employment over and above what might have been expected to happen if they had not participated on the programme.

To estimate this impact, propensity score matching was used to identify a matched comparator sample of young people in the Labour Force Survey five-quarters survey who had similar characteristics to Talent Match participants, using data collected from

the CDF. Statistical modelling and testing were then used to estimate the difference in likelihood of achieving employment in a 12-month period.

For the purpose of the analyses a subsample of the total CDF data collected were used containing only those Talent Match beneficiaries who completed 12 months' worth of CDF responses (n=10,373).

Regarding the LFS five quarters sample data, for the purpose of the analysis data for respondents first entering the survey between January 2013 and June 2017 were combined into a single dataset. This was to ensure a sufficiently large enough sample size and to replicate the time period that the Talent Match programme ran. The following respondents were removed: Not resident in England, not aged 17 to 25 years inclusive, enrolled and attending an education course, in a job or doing an apprenticeship. These have been removed to ensure the sample of LFS participants is similar to participants who were eligible for Talent Match.

The CDF and LFS data were combined into one dataset. The total number of cases was 11,055, comprising 10,373 from the CDF and 682 from the LFS.

Propensity score matching

Propensity score matching has been used to derive a rigorous counterfactual to the Talent Match programme from the LFS sample. The STATA 'psmatch2' command was used with replacement and set so each Talent Match participant in the CDF sample was matched against their 'three nearest neighbours' in the LFS.

The matching took place across following variables:

- Not seeking work (dummy)
- highest qualification
- receive an unemployment benefit
- receive a disability benefit
- receive child benefit
- when left last employment (banded)
- local authority claimant rate
- age (banded)
- year responding to CDF or LFS (banded)
- have a limiting disability (dummy)
- male (dummy)
- white other (dummy)
- mixed ethnicity (dummy)
- Asian ethnicity (dummy)
- Black ethnicity (dummy)
- Arab ethnicity (dummy)
- other ethnicity (dummy).

Based on this propensity score matching process a final sample for the analysis was derived that included 589 LFS respondents and 10,373 CDF respondents.

The output from the score matching process provided weights to be used in the analysis. The samples were weighted whereby Talent Match participants from the CDF had a weight of one and LFS respondents have a weight equal to one third of the number of Talent Match participants which they were matched to in the propensity score matching process.

Checks were made to ensure the matches fell within a threshold and analysis took place to assess the robustness of the results if the LFS sample weights were capped to 50 and 100. These were not found to significantly affect the robustness of the results so the original weights were used in the final analysis.

Analysis

Logistic regression was used to assess the net additional impact of Talent Match on the likelihood of entering employment over the 12-month period of analysis. The outcome variable was coded 1 if the respondents had entered employment in 12 months following their first survey wave response and 0 if they had not. The only explanatory variable was a dummy variable coded 1 if the respondent was a Talent Match participant from the CDF sample or 0 if they were from the matched comparator from the Labour Force Survey. The analysis used the weight variable derived from the propensity score matching process (described above).

The analysis used the weight variable derived from the propensity score matching process (described above).

Table 3.4 below provides results from the logistic regression model. It shows participating in Talent Match is associated with a statistically significant increased likelihood of entering employment in the 12-month period compared to respondents in the matched Labour Force Survey sample.

Table 3.4: Logistic Regression for likelihood of entering employment

Outcome: Entered employment in 12 months following first survey wave response	Coefficient	Standard Error	Z (sig. level)	Odds Ratio	Lower confidence level	Upper confidence level
Talent Match participant (CDF respondent)	0.331	0.020	16.64 (0.000)	1.393	1.340	1.448

Table 3.5 below provides a descriptive summary of the percentage of respondents who entered employment in the 12 months following their first survey wave response, broken down by whether they are a respondent from the matched Labour Force Survey sample or they participated in Talent Match.

The results show 58 per cent of participants in Talent Match entered employment in 12 months following their first survey wave response. In comparison 42 per cent of respondents in the matched Labour Force Survey sample entered employment in 12

months following their first survey wave response. Therefore, on average Talent Match participants were 16.08 percentage points more likely to have entered employment.

Table 3.5: Percentage of respondents who entered employment in 12 months following their first survey wave response, column percentage.

	Matched Labour Force Survey Sample respondent (%)	Talent Match Participant (%)
Not entered employment in 12 months following first survey wave response	58	42
Entered employment in 12 months following first survey wave response	42	58

3.7. Value of the costs and benefits of Talent Match

This section details the assumptions and method underpinning the valuation of costs and benefits emerging from Talent Match at an aggregate level.

The methodology underpinning the cost benefit analysis is based on the DWP Cost-Benefit Analysis framework (2013)² and reflects the principles set out in the Treasury's Green Book. In broad terms it involves comparing the monetised value of outcomes that can be attributed to the programme against its costs to derive a Benefit Cost Ratio (BCR). That is analysis is based on net additional employment outcomes: the total (gross) number who gain a job minus those that are likely to have gained a job even in the absence of participation in Talent Match. Throughout the analysis it has been conservatively assumed that:

- A sustained employment or self-employment outcome lasted for 52 weeks.
- A non-sustained employment or self-employment lasted for 13 weeks.

The following subsections set out how the following aspects have been valued:

- The cost of the programme.
- The additional income gained by Talent Match participants achieving an employment outcome.
- The economic output produced by Talent Match participants achieving an employment outcome.
- The additional social value from the improvement in life satisfaction achieved by Talent Match participants.
- The direct and indirect change in government spending due to:
 - the reduction in benefit payments

² Fujiwara, D. (2013) *The Department for Work and Pensions Social Cost-Benefit Analysis framework.*Methodologies for estimating and incorporating the wider social and economic impacts of work in Cost-Benefit Analysis of employment programmes. Working Paper no. 86. This document/publication is also available on the DWP website at: http://research.dwp.gov.uk/asd/asd5/rrs-index.asp

- the additional income taxes received
- reductions in health service costs
- reduced costs of dealing with crime.

The cost of the programme

The cost of the programme has been obtained from financial account information provided by the National Lottery Community Fund covering the period to 31 December 2018.

The additional income gained by Talent Match participants achieving an employment outcome

The additional income gained by Talent Match participants achieving an employment outcome has been estimated using primary data collected through the CDF.

It has been calculated by deducting the average benefit income of participants who find work when they joined the programme from the average income of participants when they find work. The latter includes earnings from work, after deducting income tax and National Insurance, and any remaining benefit income which they are entitled to when they entered work. The benefits considered include: Jobseekers Allowance, Employment and Support Allowance, Income Support, Income Support for Lone Parents, Housing Benefit and Council Tax Benefit.

It is estimated that a young person who managed to secure employment/self-employment gained, on average, an additional £153 net additional income per week. Based on the assumed duration of work set out in the introduction to this Section it is estimated that participants who achieved a positive employment outcome gained a total of £50.462 million in net additional income. Adjusting for the level of additionality - outcomes that would not have occurred without the programme (calculated in chapter 5) - this provides:

- £13.939 million in additional income, based on the upper estimate of additionality compared to the baseline situation.
- £4.373 million in additional income, based on the lower estimate of additionality compared to the baseline situation.

The economic output produced by Talent Match participants achieving an employment outcome

The economic output produced by Talent Match participants achieving an employment outcome has been calculated based on the assumption that an employee produces an economic output equivalent to their cost of employment. Using responses to the CDF it is calculated that the average value of the economic output produced by Talent Match participants in work is £219 per week. Applying this value to the benefit durations outlined in the introduction to this section finds participants who achieved an employment outcome produced £72.405 million in economic output. Adjusting for additionality it is calculated that:

 £20.000 million of this economic output would not have been achieved without participation in Talent Match, based on the upper estimate of the level of additionality. £6.275 million of this economic output would not have been achieved without participation in Talent Match, based on the lower estimate of the level of additionality.

Additional life satisfaction value gained by participants

Life satisfaction valuation techniques have been used to estimate the value of the average improvement in life satisfaction experienced by Talent Match participants. This involved a three-step process. First statistical modelling was applied to CDF responses to estimate the average improvement in life satisfaction between baseline and last responses, given a range of young person characteristics such as their age, gender and ethnicity. This revealed that on average participants experienced a 1.6 unit improvement in their life satisfaction.

Second evidence from Fujiwara et al. (2014) had been used to estimate the average increase in household income that would produce an equivalent improvement in life satisfaction. This suggests an estimated £22,000 increase in household income would be required to produce the same improvement in life satisfaction (1.6 'life satisfaction points').

Finally, this value is applied across all 25,885 Talent Match participants to give value of the total gain in life satisfaction: £565.211 million.

The approach seeks to capture the total of life satisfaction gains in one step avoiding double counting, rather than individually valuing the life satisfaction improvements from, for example, volunteering or greater employability. However, it is important to stress that this computed monetary value is not real additional money that the Talent Match participant will receive. Rather it is the equivalent value of household income that would provide an uplift in average life satisfaction achieved by an average Talent Match participant.

The level of additionality for the improvement in life satisfaction is likely to be significantly higher than for employment outcomes (28 per cent). For example the latest Homes and Communities Agency additionality guide estimates an average gross to net additionality ratio of 48 per cent for projects benefiting young people to promote personal and social development. ³ In the absence of other reliable evidence this 48 per cent ratio has been applied to monetise the net additionality value of improved life satisfaction. However, it is more than likely that this will be an underestimate of the true level of additionality. Based on this the monetised value of the net additional improvement in life satisfaction is valued at £285.538 million.

The direct and indirect change in government spending due to the reduction in benefit payments

The increase in tax and National Insurance receipts for the Exchequer (HM Treasury) from Talent Match participants achieving an employment outcome has been estimated using primary data collected through the CDF. Based on the income data provided by participants who gain a job it is estimated that on average they pay £15 per week in income tax and National Insurance.

Appling this value to the number of participants who gained a job, based on the benefit durations outlined above. it is estimated that participants who achieved a positive

³ Homes and Communities Agency (2014) Additionality Guide Fourth Edition, https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_da_ta/file/378177/additionality_guide_2014_full.pdf

outcome had provided a total benefit to the Exchequer of £4.784 million. Adjusting for additionality it is calculated that:

- £1,321 million of this benefit to the Exchequer would not have been achieved without Talent Match, based on the upper estimate of additionality.
- £0.415 million of this benefit to the Exchequer would not have been achieved without Talent Match, based on the lower estimate of additionality.

The direct and indirect change in government spending due to the additional income taxes received

The reduction in benefit payments for the Exchequer (HM Treasury) from Talent Match participants achieving an employment outcome has been estimated using primary data collected through the CDF. Comparing the benefits received by such participants when they enter the programme compared to when they find work it is estimated that on average benefit payment reduce by £43 per week. This analysis considered the following benefits: Jobseekers Allowance, Employment and Support Allowance, Income Support, Income Support for Lone Parents, Housing Benefit and Council Tax Benefit.

Appling this average reduction to the number of participants who gained a job, based on the benefit durations outlined above, it is estimated that participants who achieved a positive outcome had provided a total benefit to the Exchequer of £14,110 million. Adjusting for additionality it is calculated that:

- £3,898 million of this benefit to the Exchequer would not have been achieved without Talent Match, based on the upper estimate of additionality.
- £1,223 million of this benefit to the Exchequer would not have been achieved without Talent Match, based on the lower estimate of additionality.

The direct and indirect change in government spending due to reductions in health service costs

Fujiwara (2010) developed an approach to value the reduction in NHS costs incurred from moving into work. Updating the computed values into 2018 prices it is estimated that when an unemployed person moves into work they incur £602 less per annum in NHS costs per annum in 2018 prices. Whereas a person moving from Employment and Support Allowance into work incur £1,204 less in NHS costs per annum (in 2018 prices).

Based on these values the employment outcomes achieved by Talent Match participants will have led to a £4.429 million reduction in NHS costs. These are mainly due to reduced GP consultations.

When only net additional outcomes are considered the value the employment outcomes directly attributable to Talent Match will have led to a £1.223 million reduction in NHS costs, based on the upper estimate of additionality. Using the lower estimate of additionality Talent Match will have led to a £384 thousand reduction in NHS costs.

The direct and indirect change in government spending due to reduced costs of dealing with crime

As reported in Bivand and Simmonds (2014)⁴, Fujiwara (2010)⁵ finds that supporting people into work is associated with reduced costs of crime to public services. This is due to a relationship between crime and income levels. Table 6.4 applies Bivand and Simmonds (2014) estimated annual savings, in 2018 prices, to calculate the reduced costs of crime due to Talent Match participants achieving an employment outcome. Its shows:

- An estimated £3.014 million reduction in costs of crime to public services from Talent Match participants achieving an employment outcome.
- Of this value £833 thousand is directly attributable to Talent Match based on the upper estimate of additionality, or £261 thousand based on the lower estimate of additionality.

⁴ Bivand and Simmonds (2014) The Benefits Of Tackling Worklessness and Low Pay. Joseph Rowntree Foundation.

⁵ Fujiwara, D. (2010) The Department for Work and Pensions social cost–benefit analysis framework: Methodologies for estimating and incorporating the wider social and economic impacts of work in cost–benefit analysis of employment programmes. Department for Work and Pensions Working Paper No. 86.

4

Partnership and delivery partner surveys

4.1. Lead partner survey

A survey of the 21 organisations leading the Talent Match partnerships was conducted in 2014, 2015 and 2018. The survey was intended to help provide a regular snapshot of the Talent Match partnerships against some specific indicators and capture any changes as the programme progressed. The survey was administered electronically and all 21 partnerships responded to each of the three survey waves. The 2014, 2015 and 2018 survey questionnaires can be found in Appendix Three.

4.2. Delivery partner survey

A separate online survey was also conducted in the same three years with the lead organisations' delivery partners - the organisations contracted to deliver Talent Match services. The survey sought to understand who was delivering support across the programme, the nature of provision and the experiences of partners in delivering services.

Table 4.1 details the responses received to the survey over the three waves. In total 266 organisations took part in at least one survey wave, and of these 17 per cent (n=44) completed all three waves. Of those who completed the final survey in 2018, 85 per cent (137 organisations) were still delivering Talent Match services.

Table 4.1: Responses to the delivery partner survey

Year	Number of organisations invited to take part	Number of responses received	Response rate
2014	212	119	56%
2015	239	148	62%
2018	306	162	53%

The 2014, 2015 and 2018 survey questionnaires can be found in Appendix Four.

Qualitative research

5

5.1. Annual partnership visits

An annual programme of visits to Talent Match partnerships was carried out between 2014 and 2016 involving face-to-face interviews with partnership leads, strategic partners, and delivery partners.

5.2. Semi-structured interviews with Talent Match beneficiaries

Semi-structured interviews with young people participating in the Talent Match programme were conducted in two waves between 2015 and 2017. Interviewees were drawn from across seven different partnerships. Table 5.1 below details the number of interviews undertaken across the two waves by partnership. A total of 61 interviews were carried out in wave one, and 66 interviews in wave two. Fifty seven percent of interviewees who participated at wave one were also interviewed at wave two (n=35).

Table 5.1: Summary of interviews undertaken with beneficiaries

Partnership	Wave 1	Wave 2			
		W1 Re- interviewed	New recruits		
Sheffield	7	5	10		
Leeds	6	3	7		
Coventry & Warwickshire	10	7	-		
Leicester	16	6	-		
New Anglia	3	2	-		
Staffs	7	5	-		
Liverpool	12	7	14		
TOTAL	61	35	31		
		Total \	N2 = 66		

5.3. Case study-based thematic research

In the first three years of programme delivery, the evaluation included thematic studies, and thematic reports were produced on the following six topics:

- partnership working and development;
- involvement of young people;
- employer involvement and engagement;

- mental health and wellbeing;
- in-work support;
- key worker models.

The thematic reports each contained a review of the relevant academic and policy literature and insights from qualitative research and case studies undertaken in selected partnerships. Where relevant other data sources were drawn upon, for example data collected via the CDF or responses to the lead and delivery partners surveys.

Definitions

Securing/achieving employment (actual): Young people were considered to have secured employment if they indicated they were 'Working 16 hours or more per week', 'Self-employed' or 'Working less than 16 hours per week' and indicated they had caring responsibilities/childcare commitments/disability/ ill health or education commitments which limited the number of hours they can work, at any of the CDF survey follow-up stages (three ,six ,12,18 or 24).

Securing/achieving employment (estimated): In addition to those recorded via the actual definition above, a young person has been recorded as securing employment if they indicated they had 'Gained employment' since starting on the programme or their key worker indicated they had 'Gained employment' at any CDF follow-up stage. For those not recorded as in employment via any CDF responses and also had missing CDF returns, employment was predicted based on their characteristics at baseline and whether respondents with similar characteristics and completed CDF returns had secured employment or not (see section 3.2 for more information on the method for predicting outcomes).

Securing/achieving sustained employment (actual): Young people who were recorded as securing employment (actual) were recorded as securing sustained employment if they indicated they had been employed for six months or more as an employee or 12 months if self-employed at any of the CDF survey follow-up stages (three ,six ,12,18 or 24).

Securing/achieving sustained employment (estimated): In addition to those recorded via the actual definition above, further young people were identified as securing sustained employment via the estimation process as detailed above and in section 3.2.

Employment outcome: In relation to the quasi-experimental assessment comparing employment outcomes for Talent Match participants against a matched comparator from the Labour Force Survey (LFS), an 'Employment outcome' was were a young person had achieved either sustained or non-sustained employment/self-employment.

Appendix 1: Baseline CDF Questionnaire



TALENT MATCH QUESTIONNAIRE - B	ASELINE Ref No:							
This questionnaire has been designed to collect the Big Lottery Fund's Talent Match Programme	ct information from young people participating in e.							
accordance with the General Data Protection this project, the law in England permits the pro- the 'public interest'. This is because it will I	Lottery Fund and Sheffield Hallam University in Regulation and other applicable legislation. In cessing of personal data because doing so is in help others to understand more about young the sort of supports of support that are most ble employment.							
Data will be used by The Big Lottery Fund, She Partnerships for the purposes of monitoring, evo								
experiences of the Talent Match Programme. P	contact participants in the future to discuss their carticipation in the research is voluntary and earch Team and your Talent Match Partnership.							
Sanderson (e.sanderson@shu.ac.uk; 0114 225								
PROGRAMI	ME DETAILS							
Please supply the following information:								
DATE INTERVIEW COMPLETED (DD/MM/YYYY):								
PARTNERSHIP:	PROVIDER:							
How is the CDF being completed?	7							
Young person completing the questionnaire togethe Young person completing the questionnaire togethe Young person completing the questionnaire on their	r with a support worker 2							
If completing with an advisor/mentor or support	worker please provide their name:							
in completing with an advisormentor of support	worker pieuse provide their name.							
1. INDIVIDUAL BENEFICI	ARY CHARACTERISTICS							
First name:	Surname:							
Address:								
Address: Postcode:								
Email:	Phone:							
Date of birth (DD/MM/YYYY):	Age:							
1. Are you?								
Male 🗆 1								
Female D2								

2. Do you consider yourself to have a disability?		3. Does the disability limit your activi any way?	ties in
Yes [go то qз]		Yes 🗆 1	
No [GO TO Q4]	□2	No 🖂	
Prefer not to say [go To Q4]	□3	M63X	
	E SECTIO	ON FROM A TO E, THEN TICK ONE BOX TO BEST DE	SCRIBE
A. White:		D. Black/African/Caribbean/Black British:	
English/Welsh/Scottish/Northern Irish/British		African	□14
Irish		Caribbean	□15
Gypsy or Irish Traveller	□3	Other Black	□16
Other White	□4	E. Other Ethnic Group:	
B. Mixed/Multiple Ethnic Groups:		Arab	□17
White and Black Caribbean	□5	Any Other Ethnic Group (write in)	□18
White and Black African	□6		-
White and Asian	□7		
Other Mixed	□8		
C. Asian/Asian British:		Prefer not to say	□19
Indian	□9		
Pakistani	□10		
Bangladeshi	□11		
Chinese	□12		
Other Asian	□13		
5. What is your religion?		TIC	ONLY
No religion			
Christian (including Church of England, Cath	olic,		
Protestant and all other denominations)			
Buddhist		□3	
Hindu		□ ₄	
Jewish Muslim		□s □6	
Sikh		□ ₇	
Any other religion (write in)			
Any other religion (write in)		Ш	7
Prefer not to say		□9	
6. Do you have any children?		7. How many children do you have in following age groups? (write in)	the
Yes [go to o7]		Under 2	
No [GO OT OG]	□ ₂	0.1.43.12	
Prefer not to say [GO TO G9]	□3	2-5	
to the second second to the second se			
		Over 5	
8. How many of these children live at hom	e with	you? (write in)	

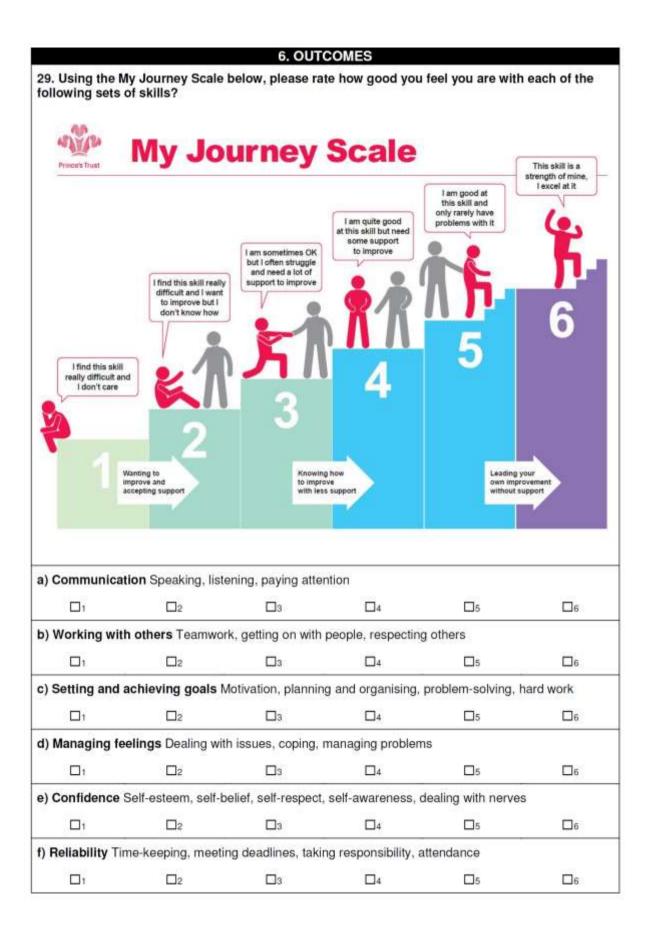
9. Do you receive any benefits? (including any benefits currently bei Department for Work and Pensions (i.e. benefits which have been re	
Yes [GO TO Q10] □1 No [GO TO Q12] □2	
10. Which benefits do you receive?	K ALL THAT APPLY
Job Seekers Allowance Employment and Support Allowance Housing Benefit JSA Severe Hardship Payments (16-18 year olds only) Income Support Income Support for Lone Parents Personal Independence Payments / Disability Living Allowance Council Tax Benefit Carer's Allowance Universal Credit Child Benefit Child Tax Credit Other (write in)	000000000000
Don't know	
11. Are your benefits currently being sanctioned by the Department have your benefits been reduced or suspended)? TICK ALL THAT APPLY Yes, for Job Seekers Allowance or Universal Credit Yes, for Employment and Support Allowance No □2 No □3 □4	
12. Do you own your house/flat or is it rented?	TICK ONE BOX ONLY
Rented from a private landlord Rented from a Housing Association Rented from Local Authority Owner occupier - with mortgage Owner occupier - without mortgage/owned outright Live with parents / guardian Other	[GO TO Q14]
13. What are your current living arrangements?	TICK ONE BOX ONLY
Children's Home Foster care Sleeping rough Night shelter / temporary hostel Hostel Temporarily staying with friends / relatives (inc. sofa surfing) Other supported accommodation (i.e. there are staff who support you) Custody Other (write in)	□1 □2 □3 □4 □5 □6 □7 □8

14. Do any of the following experiences a	pply to	you? TICK ALL THAT APPLY	
I have been in local authority care I have been convicted of a criminal offence I have experienced alcohol dependency I have experienced drug dependency	0000	I have experienced mental ill health I have experienced homelessness None of the above Prefer not to say	0000
15. Which best describes your sexuality?	TICK ON	E BOX ONLY	
Heterosexual (straight) Lesbian Gay	□1 □2 □3	Bisexual Don't know Prefer not to say	5
16. Have you achieved 5 GCSEs A*-C incl Yes □1 No □2	luding I	English and Maths (or equivalent)?	
17. What is the highest level qualification BTECs, OCR Nationals, Functional Skills and Diplo			
No qualifications Entry Level Level 1 (e.g. GCSEs D-G) Level 2 (e.g. GCSEs A*-C) Level 3 (e.g. AS/A levels) Level 4 (e.g. Certificate of Higher education, Level 5+ (e.g. HND, Degree) Don't know	HNC)		2 3 4 5

18. What were you doing in the four w			ed on the Talen	t Match Progra	mme?		
	ALL THAT A						
Not working and not looking for work		For	years	months			
Not working and looking for work		For	years	months			
Working less than 16 hours per week		For	years	months			
Working 16 hours or more per week (excluding apprenticeship)		For	years	months			
Self-employed		For	years	months			
Volunteering		For	years	months			
Work Placement		For	years	months			
Apprenticeship		For	years	months			
Formal education e.g. college		For	years	months			
In training		For	years	months			
Long-term sick or disabled In custody Travelling Looking after children Caring Other (write in)	00000						
19. Have you volunteered during the la any help to groups, clubs, organisations or ind out with or raising money for charity, campaig or looking after people etc.	dividuals wh	nich is unpaid,	e.g., helping ve in. visiting	es [GO TO Q20]	□1 □2		
20. Now just thinking about the <u>past 4 weeks</u> . Approximately how many hours in total have you spent doing this kind of thing/these kind of things? hours							

	2. SKIL	LS					
21. To what extent do you agree or disa	aree with th	e followi	na stat	ements?	(i		
21. To what extent do you agree of disc	gree with th				H OF THE F	OLLOWING	;
212000000		Strongly		Neither		Strongly	Don't
I have		agree	Agree	agree nor disagree	Disagree	disagree	know
Good basic skills (reading/numbers)		□†	□2	□3	□4	□ 5	□6
Confidence in myself			□2	Пз	□4	□5	□ 6
An understanding of the skills employers a	re looking	□ 1	□ 2	□з	□4	□5	□ 6
for							
Identified my short and long-term careers		□1	□2	□3	□4	□5	□6
An understanding of a specific job or area interested in	of work I am	□t	□2	□3	□4	□5	□6
Good specific skills for the job I am looking	n for	Πt	□ 2	Пз	□4	□5	□ ₆
The ability to put together a CV	3 101	D1		□3 □3	□4	□5 □5	□6
Identified additional training I want to take	un		□2	□3	□ ₄	□ ₅	□ ₆
Appropriate clothing I can wear to an inter			□2	□3	□4	□5	□ ₆
An understanding of how to set up my own			□2	Пз	□4	□ ₅	□ ₆
22. Have you ever done any of the follo	wing?		TICK	ALL THAT A	IPPLY		
Undertaken some form of work experience)						
Undertaken some form of volunteering							
Taken up additional training							
Applied for jobs							
Attended at least one interview							
Completed an apprenticeship							
Completed a formal education course (e.g							
Completed a training course (e.g. not form	ial education)					
Gained employment							
Set up my own business							
None of the above	ARRIERS 1	OOVE	COME				
BARBARAN SERAS BAR AN STREET	100000	202	CONTROL OF THE		W 48 S	2002	_
23. In the past 12 months have you turn							
interested in due to problems with any	of the follow	ring? Tick	ONE BO	X ONLY FO	R EACH OF	THE FOLL	OWING
	Yes		No	De	n't Know	N	ot
				DC		applic	
a) Access to and / or cost of transport	D1		□2		□3]4
b) Internet access			□2 □		□3		
c) Access to and / or cost of childcare			□2 □2		□з		
d) Access to support for young carers	D1		□2 □2		□3 □3		
Access to support for disabled people Temporary nature of work			□2 □2		□3 □3]4]4
g) Low pay							14
h) Variable pay							14
	ONING MICROSCHIO		3 4 4 Bu		s Coldenson		14
24. What other things have stopped you	ı from gaini	ng work i	n the p	ast 12 m	onths?	L THAT AP	DI V
a) Lack of basic skills (reading/numbers)		h) Lack of	intervi	ew skills	HOR AL		
b) Lack of confidence		i) III health					
c) Lack of job specific skills							
c) Lack of job specific skills j) Employer prejudice d) Lack of qualifications k) Criminal record / being in custody						v 🗆	
e) Lack of prior work experience							
f) Not sure which jobs would suit me		m) Other			e.g. carin	y g)	
g) Lack of job opportunities locally		n) Other (
	941-53			7.1			

4. JOBS OF INTEREST						
25. What types of job would you like to do	? PLE	ASE LIST UP TO 3 ONLY				
		2005-00-000-000-000-000-000-000-00				
			=1			
	5. SI	IPPORT	-17.			
MARKO ARGONINO AL DESCRIPCIO AND ARGONINO ARGONI		AUTORAS CONTRACAS AVAISAGAS REIDA.				
26. Are you on, or have you just complete	ea, tne	work Programme?				
Yes □1						
No □2						
Don't know □3						
27. Prior to joining the Talent Match Prog	ramm	e which services were you involved with? TICK ALL THAT	APPLY			
Job Centre Plus / Jobs and Benefits Office		Mental health services, counselling				
Drug / alcohol support		Careers / business advice or support				
Police, probation or legal services		Community, youth or voluntary organisations				
Education, training, skills development		Other				
Social services		None				
Name of agencies:						
28. Which of the following services are yo	u cur	rently involved with? TICK ALL THAT APPLY				
Job Centre Plus / Jobs and Benefits Office		Mental health services, counselling				
Drug / alcohol support		Careers / business advice or support				
Police, probation or legal services		Community, youth or voluntary organisations	0000			
Education, training, skills development		Other				
Social services		None				
Name of agencies:						



0	1	2	3	4	5	6	7	8	9	10
lot at all	satisfied							C	ompletely	satisfie
	all, to wh						ır life are	worthwh	ile where	nough
0	1	2	3	4	5	6	7	8	9	10
lot at all	worthwhil	e						Com	pletely w	orthwhil
	all, how h		l you feel	yesterda	ıy, where	nought is	s 'not at a	all happy'	and 10 is	5
0	1	2	3	4	5	6	7	8	9	10
lot at all	happy								Complete	ely happ
	all, how a ely anxio		lid you fe	el yester	day, wher	re nought	is 'not a	t all anxic	ous' and	10 is
0	1	2	3	4	5	6	7	8	9	10
ot at all	anxious							С	ompletely	anxio
LEASE W	RITE IN BEL	ow								
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Appendix 2: Follow-up CDF Questionnaire



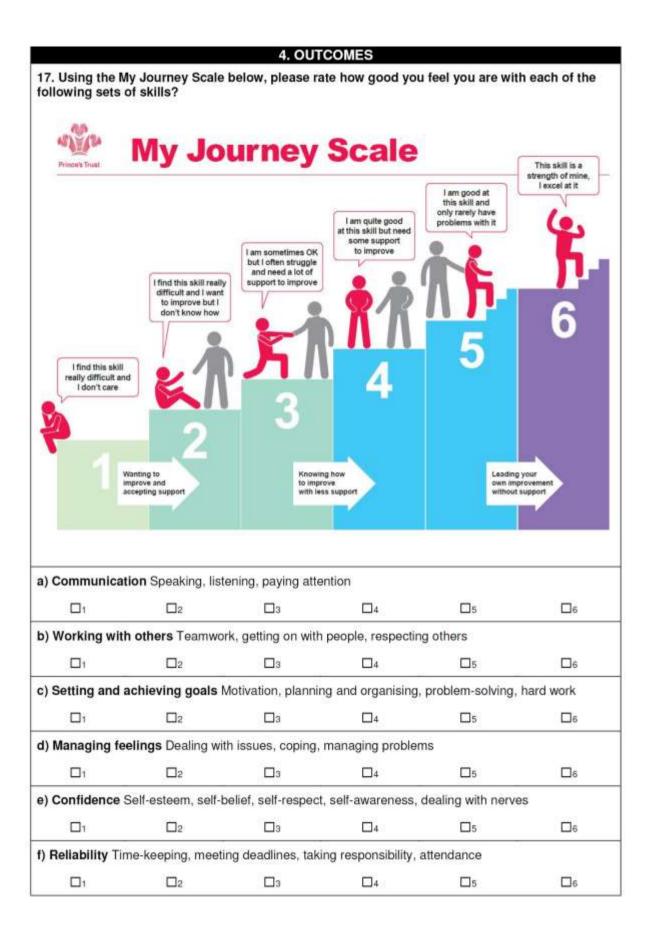
TALE	NT MA	ATCH QUESTIONNAIRE - FOLLOW-UP Ref No:	
		questionnaire has been designed to collect information from the Big Lottery Fund's Talent Match Programme.	young people
accorda project, 'public experie	ance wi , the lav interest ences o	pplied will be used by The Big Lottery Fund and Sheffield Hallan th the General Data Protection Regulation and other applicable leg in England permits the processing of personal data because doing. This is because it will help others to understand more about you feel the programme and the sort of supports of support that are repeople access sustainable employment.	slation. In this ng so is in the oung people's
		ised by The Big Lottery Fund, Sheffield Hallam University and or the purposes of monitoring, evaluation and research only.	Talent Match
experie	ences o	he Research Team may wish to contact participants in the future to f the Talent Match Programme. Participation in the research is will only be available to the Research Team and your Talent Match	voluntary and
		ny questions or issues when completing the survey please con sanderson@shu.ac.uk; 0114 225 6290).	tact Elizabeth
	STOP ASKING	Uncontactable clients	
outcom	es agair	d to complete the series of questions below so that we can record a nst those individuals. The Big Lottery Fund will monitor numbers of clients to ensure these do not grow to a level that will affect the qua	- 58 - 150 -
Is the c	lient una	able to complete the follow-up questionnaire?	
Yes		No, the client is able to complete the questionnaire [GO TO PROGRAMME DETAILS]	
Why is	the clier	nt not able to complete the questionnaire? TICK ONE BOX ONLY	
Contact	has bee	n lost with the client	□ 1
		ate to complete the survey with the client at this time (e.g. due to	□ 2
- 34 - 1 2		ersonal circumstances etc.)	□3
Other (w	viile iii)		LJ3
Please	indicate	if any of the following are applicable to the client:	-
Since s	tarting o	on the Programme they had TICK ALL THAT APPLY	
	employn		
	self-em	ployed k placement	
	The state of the s	education	
Started	training		
Started None of	voluntee		
DATE OF THE LAST	THE MOO	Ver (11)	

How important was the support the client rethem to				Program		VING
	Very important	Quite important	Not very important	Not important	Don't know	Not applicable
Gain employment	□ ₁	□ 2	□3	at all	□ 5	□6
Become self-employed	□1	□2	□з	□4	□5	□6
Start on a work placement		□2	□3	□4	□5	□6
Start an apprenticeship		□2	□3	□4	□5	□6
Enter formal education	□1	□2	□3	□4	□5	□6
Start training		□2	□з	□4	□5	□6
Start volunteering	□ ₁	□ 2	Пз	□4	□ 5	□6
Please supply the following information:	-				_	
DATE INFORMATION RECORDED (DD/MM/Y	YYY):					
PROGR	AMME DET	AILS				
Please supply the following information:						
DATE INTERVIEW COMPLETED (DD/MM/YY	YY):					
PARTNERSHIP:	PROV	/IDER:				
How is the CDF being completed?				TICK ONE	BOX ON	ILY
Young person completing the questionnaire tog Young person completing the questionnaire tog Young person completing the questionnaire on	ether with a]1]2]3	
If completing with an advisor/mentor or sup	port worker	please p	provide ti	heir name): 	
1. INDIVIDUAL BENE	FICIARY C	HARAC	TERISTI	CS		
First name:	Surnam	ne:				
Address:			Post	code:		
Email:	Phone:					
	5000500000					-
Date of birth (DD/MM/YYYY):			Age:			
1. Are you? 2. A	G (1986)	19998A	1998 W. 150	39.45 200439-075	E/A36	
	re you still	participa	ating in T	alent Ma	tch?	
Male □₁ Yes	. 1857	participa	ating in T	alent Ma	tch?	

()	**************************************
3. Do you have any children?	4. How many children do you have in the following age groups? (write in)
Yes [GO TO Q4]	Under 2
No [GO TO Q6] □2	Olidor E
Prefer not to say [GO TO Q6]	2 -5
Troid flot to say [as to as]	
	Over 5
5. How many of these children live at home with	you? (write in)
6. Do you receive any benefits? (including any be Department for Work and Pensions (i.e. benefits	
Yes [GO TO Q7] 1 No [GO TO Q9] 12	
7. Which benefits do you receive?	TICK ALL THAT APPLY
Job Seekers Allowance Employment and Support Allowance	
Housing Benefit JSA Severe Hardship Payments (16-18 year olds on	ahr).
Income Support	Allowance
Income Support for Lone Parents	Ä
Personal Independence Payments / Disability Living	Allowance
Council Tax Benefit	<u> </u>
Carer's Allowance	
Universal Credit	
Child Benefit	
Child Tax Credit	
Other (write in)	
Don't know	
8. Are your benefits currently being sanctioned behave your benefits been reduced or suspended)?	
Yes, for Job Seekers Allowance or Universal Credit	
Yes, for Employment and Support Allowance	□2
No	□3
Don't know	□4
	9446
9. Do you own your house/flat or is it rented?	TICK ONE BOX ONLY
Rented from a private landlord	[GO TO Q11] 🔲
Rented from a Housing Association	[GO TO Q11] □2
Rented from Local Authority	[GO TO Q11] 🔲 3
Owner occupier - with mortgage	[GO TO Q11]
Owner occupier - without mortgage/owned outright	[GO TO 011]
Live with parents / guardian	[GO TO Q11]
Other	[GO TO Q10]

makka sa katika na nanan nagarahan sartaga bangka kana masakatah manya dang kanaka bang dang katika tan				el Consessiono		coders s
10. What are your current living arrangements?				TICK C	ONE BOX OF	NLY
Children's Home						
Foster care				□2		
Sleeping rough				Пз		
Night shelter / temporary hostel				\square_4		
Hostel				□5		
Temporarily staying with friends / relatives (inc. sofa sur				□6		
Other supported accommodation (i.e. there are staff who	o suppor	t you)		□7		
Custody				□8		
Other (write in)				□9		
2. SKILL	6					
- NASSAN AANA OF TOWNS THE TRANSPORT	TOWNS IN THE	365	7000	52		
11. To what extent do you agree or disagree with the	followi	ng stat	ements'	?		
	TICK ONE	BOX ONL	Y FOR EAC	CH OF THE	FOLLOWING	3
	\$2.00%VL		Neither			
I have	Strongly agree	Agree	agree	Disagree	Strongly disagree	Don't know
	-		disagree	_		
Good basic skills (reading/numbers)	i	□2	□3	□4	□5	□6
Confidence in myself		□2	□3	□4	□5	□6
An understanding of the skills employers are looking		□2	□3	□4	□5	□6
for Identified my short and long-term careers goals	□ ₁	□ 2	□ 3	□4	□5	Пе
An understanding of a specific job or area of work I am	U)				L15	
interested in	□1		□3	□4	□5	□6
Good specific skills for the job I am looking for			□3	□4	□5	□6
The ability to put together a CV		□2	□3	□4	□5	□6
Identified additional training I want to take up		□2	Пз	□4	□5	□6
Appropriate clothing I can wear to an interview	□1	□2	Пз	□4	□5	□ 6
An understanding of how to set up my own business		□2	Пз	□4	□5	□6
12. Have you done any of the following since starting	a on the	Talent	Match I	Programi	me?	
			ALL THAT	(Z)		
Undertaken some form of work experience		1101				
Undertaken some form of volunteering						
Taken up additional training						
Applied for jobs						
Attended at least one interview						
Completed an apprenticeship						
Completed a formal education course (e.g. college course	se)					
Completed a training course (e.g. not formal education)						
Gained employment						
Set up my own business						
None of the above				П		

	3. 3	UPPOR		
	ort ha	ave you	received from the Talent Match	
d guidance about car velopment	eers	00000	Support with travel Counselling In-work support Peer mentoring Other (write in)	00000
d you rate the supp	ort y	ou have	received? TICK ONE BOX ONLY	
□1				
□2 □3 □4 □5 □6				
wing services are y	ou cu	rrently	nvolved with? TICK ALL THA	T APPLY
al services	00000	Career	s / business advice or support	00000
would you like to d	0? PL	EASE LIST	UP TO 3 ONLY	
	imbers) training diguidance about car velopment practical barriers Id you rate the support of t	wing forms of support had all that apply ambers) training a guidance about careers welopment practical barriers If you rate the support you are the support of the support	wing forms of support have you all THAT APPLY Imbers) training	wing forms of support have you received from the Talent Match ALL THAT APPLY Support with travel Counselling In-work support Peer mentoring Other (write in) d you rate the support you have received? TICK ONE BOX ONLY 1



	is 'comple		are you wit fied'?	your	nona		iore noug	III III	at an outi	Jilou
0	1	2	3	4	5	6	7	8	9	10
Not at a	II satisfied							C	ompletely	satisfied
			do you fee d 10 is 'co				ur life are	worthwh	ile where	nought
0	1	2	3	4	5	6	7	8	9	10
Not at a	ll worthwhi	le						Con	pletely w	orthwhile
	rall, how hetely happ		l you feel y	esterda	y, where	nought	is 'not at a	all happy'	and 10 is	5
0	1	2	3	4	5	6	7	8	9	10
Not at a	ll happy								Complete	ly happy
	rall, how a tely anxio		id you fee	l yester	day, wher	e nough	nt is 'not a	t all anxid	ous' and	10 is
0	1	2	3	4	5	6	7	8	9	10
Not at a	II anxious							C	ompletely	anxious
		5. IM	PACT: TO	WARD	S FULFI	LING E	MPLOYN	MENT		
22. Whi	ch of the f	following	currently	apply to	you? TIC	K ALL THA	TAPPLY			
Not work	king and n	ot looking	for work		For	Г	nonths	V	veeks	
Not work	king and lo	oking for	work		For	r	nonths	v	veeks	
Working	less than	16 hours	per week		For	r	nonths	v	veeks	
	16 hours		er week		For		nonths	v	veeks	
Self-em	ployed				For	r	nonths	v	veeks	
Voluntee	ering				For	r	nonths	v	veeks	
Work Pl	acement				For	- r	nonths	v	veeks	
Apprent	iceship				For	-	nonths	v	veeks	
Formal	education	e.g. colleg	е		For		nonths	v	veeks	
In trainir	ng				For		nonths	v	veeks	
	rm sick or	disabled			-		-			
In custo										
Travellin	ng after child	ron								
Caring	and triiid	1011								
	vrite in)									

IF YOU ARE WORKING LESS THAN 16 HOURS PER WEEK GO TO Q23 IF YOU ARE WORKING 16 HOURS OR MORE PER WEEK, ARE SELF-EMPLOYED OR ARE ON AN APPRENTICESHIP GO TO Q24

IF YOU ARE NOT WORKING OR NOT ON AN APPRENTICESHIP GO TO Q35

23. What are your reasons for working less than 16 hours per week?	TICK ALL THAT APPLY
Caring responsibilities limit the number of hours I can work Childcare commitments limit the number of hours I can work Disability / ill health limits the number of hours I can work Education commitments limit the number of hours I can work I am also self-employed which limits the number of hours I can work as an employee I would like to work more hours but the terms of my contract do not enable me to do so I would like to work more hours but can't find/get a second job Personal preference Other (write in)	00000000
Prefer not to say	
24. Please tell us your job title / role and the type of organisation you work in: e.g. a blog writer for a magazine a cashier in a supermarket a cleaner in a hotel an events manager who is self-employed	
Job title/role:	
Type of organisation/ self-employed:	
IF YOU ARE ON AN APPRENTICESHIP GO TO Q35	
25. How important has the support you received through the Talent Match Prograte helping you gain employment? TICK ONE BOX ONLY Very important Quite importan	amme been in
26. Which of the phrases below best describes your job? TICK ONE BOX ONLY	32-
Permanent □1 Temporary - with no agreed end date □2 Fixed period - with an agreed end date □3 Self-employed [GO TO Q29] □4	

28. Would you prefer a contract with guaranteed hours? TICK ONE BOX Yes No 1 2	ONLY			
No [GO TO Q29]	ONLY			
Don't know [GO TO Q29] □3 28. Would you prefer a contract with guaranteed hours? TICK ONE BOX Yes □1 No □2	ONLY			
Yes □1 No □2	ONLY			
No 🗆 2				
No □2				
Don't know □3				
29. In the past four weeks have you	тіск	ALL THAT	APPLY	
Looked for an additional job				
Looked for a new job with longer hours		□2		
Wanted to work longer hours in your current job (at your basic rate of pay)		□3		
your hours vary from week to week please provide an estimate of how many average) hours 11. What is your basic hourly rate of pay? (before tax and other dedu				
excluding any overtime)				
£				
32. Does your pay before tax change from week to week because of owork different hours each week?	overti	me, or be	ecause y	ou
Yes 🗆 1				
No □₂				
33. All things considered, how satisfied or dissatisfied are you with y where one is 'completely dissatisfied' and 7 is 'completely satisfied'?		resent jo	b overal	,
1 2 3 4 5		6	7	
Completely dissatisfied		Com	oletely sa	tisfied
34. The following statements are about your current job and your future statement please select to what extent you agree or disagree with the	em.			
TICK ONE BOX ONL'	ither	EACH OF TH	E FOLLOW	NG
Strongly Agree agree r	gree nor agree	Disagree	Strongly disagree	Don't know
	33	□4	□5	□6
I see my job as a stepping stone to provide me with]3	□4	□5	□6
I can't see this job going anywhere, there are no	Эз	□4	□5	□6
promotion prospects]3			TATEOT.
	_3 _3	□4 □4	□5 □5	□6 □6
All things considered I am happy with the level of	1311			Maria
pay \square_1 \square_2 [3	□4	□5	□6

35. Have you looked for any kind of paid work in the last four weeks?	Yes		No	□ 2
36. In the past four weeks what active steps have you taken to find we	ork? Hav	e you.		
Applied directly to an employer Studied or replied to advertisements Searched for jobs/information about jobs on the internet Contacted a private employment agency or job centre Asked friends or contacts Taken steps to start your own business None of these steps				
37. Have you volunteered during the last 3 months? This includes giving any help to groups, clubs, organisations or individuals which is unpaid, e.g., helping out with or raising money for charity, campaigning for a cause you believe in, visiting or looking after people etc.	0.000000	go то с go то а		□1 □2
38. Now just thinking about the <u>past 4 weeks</u> . Approximately how man spent doing this kind of thing/these kind of things? hours	ny hour	s in tot	al have	you •
39. What do you think you achieved through your volunteering experi	ence?	TICK ALL	THAT A	PPLY
I helped other people I gained work experience I gained or improved skills I made new friends I increased my confidence I helped make the world, or my local area, a nicer place to be I became more employable Other (write in)			0000000	
I didn't achieve anything Don't know				
40. Do you have any further comments about the Talent Match Progra				

Appendix 3: Lead partner surveys



2014



Talent Match Sheffield Centre for Regional Economic and Social Research

This survey collects common information from all Talent Match Partnerships. The survey will be conducted on an ongoing basis to capture change as the programme progresses. The survey will be undertaken every six months and it is a requirement from the Big Lottery Fund. Learning from the survey will be shared to improve practice across the Talent Match Programme. Responses will be treated as confidential and will not be shared beyond the research team.

The questionnaire should not take long to fill in. To navigate around the survey use the pink buttons at the bottom of the page. Most of the questions ask you to select a single box or offer multiple choice options. Some questions ask for an answer to be typed in.

The questionnaire saves your responses automatically so you can return at a later point if you aren't able to complete it all at once.

Don't forget to click 'submit' when you reach the end of the survey.

If you have any questions or issues when completing the survey please contact Elizabeth Sanderson (e.sanderson@shu.ac.uk; 0114 225 3539).

Many thanks

Section 1: Talent Match Partnerships

Please confirm if the organisations listed below are currently part of your Core Talent Match Partnership? Please delete any organisations which are not part of the Core Partnership or are only part of Delivery Partnerships and add in any organisations which have been missed out.

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How many full time equivalent staff (FTE) at your organisation or Partner organisations are members of your Talent Match team? (i.e. funded by the Talent Match Programme) To help calculate the FTE figures; one worker in one full time job would be one FTE and one who worked half time would be 0.5.
Does the Core Talent Match Partnership engage with Job Centre Plus in any way? Please respond about the Core Talent Match Partnership as a whole and not its constituent organisations.
Yes
○ No
On't know
In what ways does your Core Talent Match Partnership engage with Job Centre Plus? Please respond about the Core Talent Match Partnership as a whole and not its constituent organisations.
Discussions about provision
Intelligence sharing
Referrals
Financial payments
Sharing outputs and outcomes
Co-delivery of services
Co-location Co-location
Other
Other, please state
Does the Core Talent Match Partnership engage with one or more local Work Programme providers in any way? Please respond about the Core Talent Match Partnership as a whole and not its constituent organisations.
Yes
○ No
Don't know

constituent organisations, even if the Discussions about provision			
Intelligence sharing			
Referrals			
Financial payments			
Sharing outputs and outcomes			
Co-delivery of services			
Co-location			
Other			
Other			
Other, please state			
Have young people been involved Programme so far:	l in any of the folk	owing elements of	f your Talent Ma
Programme so far: Membership of the Core Partnership group or committee Management of the Talent Match	Yes	No	Don't know
Programme so far: Membership of the Core Partnership group or committee Management of the Talent Match Partnership and/or service delivery	e provincia de la companie de la com		
Programme so far: Membership of the Core Partnership group or committee Management of the Talent Match Partnership and/or service delivery Delivering services	e provincia de la companie de la com		
Programme so far: Membership of the Core Partnership group or committee Management of the Talent Match Partnership and/or service delivery	e provincia de la companie de la com		
Programme so far: Membership of the Core Partnership group or committee Management of the Talent Match Partnership and/or service delivery Delivering services	e provincia de la companie de la com		
Programme so far: Membership of the Core Partnership group or committee Management of the Talent Match Partnership and/or service delivery Delivering services Evaluation and research	e provincia de la compania del compania de la compania del compania de la compania del la compania de la compan		
Programme so far: Membership of the Core Partnership group or committee Management of the Talent Match Partnership and/or service delivery Delivering services Evaluation and research Marketing	e provincia de la compania del compania de la compania del compania de la compania del la compania de la compan		
Membership of the Core Partnership group or committee Management of the Talent Match Partnership and/or service delivery Delivering services Evaluation and research Marketing Media and dissemination Engaging other young	e provincia de la compania del compania de la compania del compania de la compania del la compania de la compan		

Please indicate the extent to which the involvement of young people in the following elements has assisted or constrained the development and delivery of your Talent Match Programme up to now:

group or committee Management of the Talent Match Partnership and/or service delivery Delivering services Evaluation and research	0	0					
Delivering services	0						
Evaluation and research							
			0			0	0
Marketing			0				
Media and dissemination							
Engaging other young people/Outreach work							
Commissioning of services							
{Q7j}							
Does your Talent Match Partners involvement of young people?	ship have	e one or	more m	embers	of staff re	espons	ible for t
	ship have	e one or	more m	embers	of staff re	espons	ible for t

Is this a/are these dedicated youth liaison officer(s) responsible for the involvement of young people?
Yes
○ No
On't know
Does your Talent Match Partnership employ any young people who are part of the Talent Match Partnership's targeted beneficiary groups, including apprentices?
Yes
○ No
Don't know
How many young people does the Talent Match Partnership currently employ, including apprentices, who are part of targeted beneficiary groups?
Does your Talent Match Partnership have a dedicated budget for the involvement of young people?
Yes
No
On't know
What is this budget? (£ per annum)

Section 3: Factors assisting or constraining delivery

To what extent do you agree or disagree with the following statements: your Talent Match Partnership has...

Good quality data on local needs of hidden NEETS	Strongly agree	Agree	Neither agree nor disagree	Disagre e	Strongly Disagre e	Don't know	Not applicable
Employed staff with sufficient skills							
Retained staff							
The ability to reach hidden NEETs							
Good links with employers							
Support from the Big Lottery Fund							

Good delivery arrangements across the Partnership				
Cross-Partnership agreement on delivery approach				
Successful involvement of young people				
The right number of young people involved				
Been affected by cuts in other parts of the VCS				
Good links with the Work Programme				
Good links with Job Centre Plus				
Good links with other labour market/employability programmes				

Please indicate the extent to which the following factors have assisted or constrained the development and delivery of your Talent Match Programme up to now?

		Assisted	44.00000	Constrai ned	ained	Don't	Not appl
Quality of data on local needs of hidden NEETS	delivery	delivery	Neutral	delivery	delivery	know	icable
Ability to employ staff with sufficient skills							
Ability to retain staff							
Engagement with the Work Programme							
Engagement with Job Centre Plus							
Engagement with other labour market programmes							
Ability to reach hidden NEETs							
Engagement with employers							
Relationship with the Big Lottery Fund							
Lead-in time to Programme launch							
Delivery arrangements across the Partnership							
Level of cross-Partnership agreement on delivery approach							
Involvement of young people							
The number of young people involved							
Funding cuts in other parts of the VCS locally							

The local economy/l	abour market					
Please list the thr delivery:	ee main facto	rs which hav	e <u>assisted</u> y	our Talent N	latch Partners	ship in
77017121						
						=
Please list the thr	oo main faata	re which hav	o constrain	ad vour Tala	nt Match Parts	aerebin in
delivery:	ee main iacto	ors which hav	e constraine	ed your rale	nt waten Parti	iersnip in
						=
						7
Please expand fu	rther on how	the factors id	entified abo	ve have con	etrained or as	eietod
delivery so far:	rtner on now i	the factors id	entined abo	ve nave con	istrained or as	sisted
5						
	Section	4: Outputs	s and Out	tcomes		
Whon did you fire	t cupport a w	ouna norcan	through Tol	ent Match fu	nding2 (DD/M	M/VVVV
When did you firs	t support a yo	oung person	inrough rais	ent Match fu	nding? (DD/M	W/TTTT)
How many young Programme bega		started on th	e Talent Mat	ch Program	me in total sin	ice the

Section 5: Support and Learning

	xpiain fully now	useful or not tr	ne support ha	s been,		
ase outline	any areas wher	e you feel you	would welc	ome additio	nal support and	i
rning, where	this may come	e from the eith	er Big Lotte	ry Fund dire	ctly or another	sourc
		e you feel you	would like	to share you	r learning with	other
ease outline	any areas where					
ease outline lent Match P	any areas wher artnerships:					
ease outline lent Match P	any areas wher artnerships:					
ease outline lent Match P	any areas wher artnerships:					
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Section 6: Final comments



Thank you for your feedback. Please click submit below.



Partnership Survey

Talent Match Sheffield Hallam University Centre for Regional Economic and Social Research

This survey collects common information from all Talent Match Partnerships. The survey will be conducted on an ongoing basis to capture change as the programme progresses. The survey will be undertaken every 12 months and it is a requirement from the Big Lottery Fund. Learning from the survey will be shared to improve practice across the Talent Match Programme. Responses will be treated as confidential and will not be shared beyond the research team.

The questionnaire should not take long to fill in. To navigate around the survey use the pink buttons at the bottom of the page. Most of the questions ask you to select a single box or offer multiple choice options. Some questions ask for an answer to be typed in.

The questionnaire saves your responses automatically so you can return at a later point if you aren't able to complete it all at once.

Don't forget to click 'submit' when you reach the end of the survey.

If you have any questions or issues when completing the survey please contact Elizabeth Sanderson (e.sanderson@shu.ac.uk; 0114 225 3539).

Many thanks

Section 1: Talent Match Partnerships

Please confirm if the organisations listed below are currently part of your Core Talent Match Partnership? Please delete any organisations which are not part of the Core Partnership or are only part of Delivery Partnerships and add in any organisations which have been missed out.

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Please describe in the box below windle Talent Match Programme.	hat you see as	the most innovativ	e aspect(s) of your
The state of the s			
0 - 1 - 0 1	1		3
Section 2: Invo	Ivement of	young people	
Have young people been involved in	any of the foll	owing elements o	f your Talent Match
Programme so far:			
Membership of the Core Partnership	Yes	No	Don't know
group or committee			
Management of the Talent Match Partnership and/or service delivery			
Delivering services			
Evaluation and research			
Marketing			
Media and dissemination			
Engaging other young people/Outreach			
Commissioning of services			
Other			
Other, please state			
Approximately how many young per elements of your Talent Match Prog- number.			
Membership of Core			
Partnership group or committee			
Management of the Talent Match			

Delivering services	
Evaluation, research and gathering feedback	
Marketing	
Media and dissemination	
Engaging other young people / Outreach work	
Commissioning of services	
{Q4j}	

Please indicate the extent to which the involvement of young people in the following elements has assisted or constrained the development and delivery of your Talent Match Programme up to now:

Membership of the Core Partnership group or committee	Assisted delivery	Neutral	ned	Seriousl y constr ained delivery	Don't know	Not applicable
Management of the Talent Match Partnership and/or service delivery						
Delivering services						
Evaluation, research and gathering feedback						
Marketing						
Media and dissemination						
Engaging other young people/Outreach work						
Commissioning of services						
{Q4j}						

Please expand further on how to assisted delivery so far (with re	ference to						
previous question where releva	nt):						
							- T-1
Does your Talent Match Partner Match Partnership's targeted be						art of tr	ie laient
Yes							
No							
On't know							
How many young people does t	he Talent	Match	Partners	hip curr	ently em	ploy, in	cluding
apprentices, who are part of tar	geted ber	neficiar	y groups	?	3.5	3 13	\$
Does your Talent Match Partner	ship have	a dedi	cated bu	dget for	the invo	lvemen	t of young
people?				9			87 28
Yes							
○ No							
On't know							
What is this budget? (£ per ann	um)						
Section 3: Factors	acciet	ina or	const	rainin	a deliv	orv	
Section 5. Factors	433131	ing or	COIISE	lanini	g deliv	СГУ	
To what extent do you agree or	disagree	with the	e followii	ng state	ments: y	our Tal	ent Match
Partnership has							
			Neither		Otro		
	Strongly	No. Company	agree		Strongly Disagre	Don't	Not appl
Good quality data on local needs of	agree	Agree	disagree	e	e	know	icable
hidden NEETS							
Employed staff with sufficient skills							

Retained staff							
he ability to reach hidden NEETs							
Good links with employers							
Support from the Big Lottery Fund							
Good delivery arrangements across ne Partnership							
Cross-Partnership agreement on lelivery approach							
Commissioned all necessary delivery partners							
Confidence in commissioned delivery artners to deliver your programme uccessfully							
Successful involvement of young eople							
he right number of young people nvolved							
Seen affected by cuts in other parts of the VCS							
Good links with the Work Programme							
Good links with Job Centre Plus							
Good links with other labour narket/employability programmes							
argeted beneficiaries in specific ward neighbourhoods							
argeted specific types of young eople or young people with particular eeds							
Please list the wards / neighbourh	oods t	hat your	Talent I	Match Pi	rogramn	ne has ta	arget
lave the wards / neighbourhoods lince it began service delivery or l vards / neighbourhoods?							
ince it began service delivery or l							

hich of the following client gr	oups is v	our Tale	nt Match	n Progra	mme tare	geting?	,
Long term unemployed	•			sies and		T-01-20000000000000000000000000000000000	
People with physical disabilities	3		Ref	ugees / as	sylum-seel	kers	
People with mental health issue	9S		Alco	ohol and/o	r substan	ce misus	se
Young parents			Low	education	nal attainn	nent	
Lone parents			Gra	duates			
Carers			Peo	ple with le	aming dif	ficulties	
Homeless		1		ple with p		nterests	(e.g. creativ
Offenders / ex-offenders		, in	Oth		isic etc)		
Black and Minority Ethnic (BME	=1						
her, please specify	2000						
ther, please specify		ollowing	factors	have as	sisted or	constr	rained the
lease indicate the extent to whevelopment and delivery of you	ich the fur Talent	Match P	rogramı		now? Seriousl y constr ained	Don't	Not applicable
ease indicate the extent to whevelopment and delivery of your control of the cont	ich the fur Talent	Match P	rogramı	Constrai	now? Seriousl y constr ained	Don't	Not appl
ease indicate the extent to whevelopment and delivery of your control of the cont	ich the fur Talent	Match P	rogramı	me up to Constrai ned	now? Seriousl y constr ained	Don't	Not appl
ease indicate the extent to whe evelopment and delivery of you wality of data on local needs of dden NEETS will be to employ staff with sufficient ills will be to retain staff / staff turnover agagement with the Work	ich the fur Talent	Match P	rogramı	me up to Constrai ned	now? Seriousl y constr ained	Don't	Not appl
ease indicate the extent to whe evelopment and delivery of you wality of data on local needs of dden NEETS with sufficient ills will be retain staff / staff turnover agagement with the Work ogramme	ich the fur Talent	Match P	rogramı	me up to Constrai ned	now? Seriousl y constr ained	Don't	Not appl
	ich the fur Talent	Match P	rogramı	me up to Constrai ned	now? Seriousl y constr ained	Don't	Not appl
ease indicate the extent to whe evelopment and delivery of you wality of data on local needs of dden NEETS will be to employ staff with sufficient ills will be to retain staff / staff turnover agagement with the Work ogramme agagement with Job Centre Plus agagement with other labour	ich the fur Talent	Match P	rogramı	me up to Constrai ned	now? Seriousl y constr ained	Don't	Not appl

Lead-in time to Programme launch							
Delivery arrangements across the Partnership							
Level of cross-Partnership agreement on delivery approach							
Involvement of young people							
The number of young people involved							
Funding cuts in other parts of the VCS locally							
The local economy / labour market							
The targeting of beneficiaries in specific wards / neighbourhoods							
The targeting of specific types of young people or young people with particular needs							
The national Programme wide evaluation							
Your local evaluation							6
	o lactor	s identif	ied abov	e have o	constrair	ieu or a	3313
Please expand further on how the delivery so far:	e lactor	s identif	ied abov	ve have o	constrair	ned or a	3313
	e lactor	s identif	ied abov	ve have o	constrail	led of a	3313
	e ractor	s identif	led abov	e have o	constrail	led or a	3313
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	ractor	sidentif	led abov	e have o	constrail	led or a	33131
	ractor	sidentif	led abov	e have o	constrail	led or a	
	ractor	sidentif	led abov	e have o	constrail	led or a	
delivery so far:						-41000000000000000000000000000000000000	
	which	have <u>as</u> :	sisted yo	our Taler	nt Match	-41000000000000000000000000000000000000	
Please list the three main factors	which	have <u>as</u> :	sisted yo	our Taler	nt Match	-41000000000000000000000000000000000000	
Please list the three main factors	which	have <u>as</u> :	sisted yo	our Taler	nt Match	-41000000000000000000000000000000000000	
Please list the three main factors	which	have <u>as</u> :	sisted yo	our Taler	nt Match	-41000000000000000000000000000000000000	

Sect	tion 4: Outputs and evaluation
ow many young people	have started on the Talent Match Programme in total since the
rogramme began?	ration and the first of the control
as your Talent Match Pa ommon Data Framewor	ertnership used data collected by the national evaluation's
Yes	
No, but planning to	
No	
Dan't know	
Don't know	
	below how your Talent Match Partnership has used or will us
lease explain in the box	below how your Talent Match Partnership has used or will us national evaluation's Common Data Framework?
lease explain in the box	
lease explain in the box ne data collected by the	national evaluation's Common Data Framework?
lease explain in the box ne data collected by the	
lease explain in the box ne data collected by the	national evaluation's Common Data Framework?
lease explain in the box ne data collected by the ne data collected by the ne data collected by the ne data collected by the	national evaluation's Common Data Framework?
lease explain in the box ne data collected by the on a scale of 1 to 5 how the eing not useful at all?	national evaluation's Common Data Framework?
lease explain in the box ne data collected by the on a scale of 1 to 5 how the eing not useful at all?	national evaluation's Common Data Framework?

Section 5: Employer engagement

How many employers is your Ta	alent Match	Programme	currently e	engaged wit	h?
Current number of employers					
Please describe the types of en with? (E.g. size, geographic co			ent Match I	Programme	has enga
To what extent are the following with employers?	g reasons w Primary reason	hy your Tale Secondary reason	ent match P	rogramme	has enga
To be a member of the Core Partnership group or committee					
Develop the Partnerships delivery plan					
Contribute to Talent Match events (including employability workshops)					
Provide knowledge about attributes which employers require					
Provide skills development					
Provide formal training					
Provide work placements					
Provide apprenticeships					
Provide jobs					
Provide mentoring					
Other					
Other, please specify					
On the whole how easy or difficult with the following:	ult has you		ch Partner	hsip found	engagem
with the following:					
with the following:	Very easy	ea	sy or fficult Diffi	Very cult difficu	

arge businesses						(
ublic sector employers						1
CS employers						
ease list the three main po	sitive aspects	of vour e	nnaneme	nt with e	mnlovers'	2
ease not the three main <u>po</u>	sitive aspects	or your c	ngageme	ant with Ci	пріоўсіз	*1
lease list the three main <u>ne</u>	gative aspect	s of your	engagem	ent with e	mployers	?
		-				
Sec	ction 6: Fir	nal com	ments			
	ments?					
o you have any further com						
o you have any further com						
o you have any further com						
o you have any further com						
o you have any further com						
o you have any further com						
o you have any further com						
o you have any further com						
o you have any further com						

Thank you for your feedback. Please click submit below.





Talent Match Partnership Sheffield Centre for

Hallam
University
University

This survey collects common information from all Talent Match Partnerships. We have conducted this survey twice before to capture change as the programme progressed. As we enter the final stages of delivery of the Talent Match Programme we are now conducting the survey for a final time. Responses will be treated as confidential and will not be shared beyond the research team.

The questionnaire should not take long to fill in. To navigate around the survey use the pink buttons at the bottom of the page. Most of the questions ask you to select a single box or offer multiple choice options. Some questions ask for an answer to be typed in.

The questionnaire saves your responses automatically so you can return at a later point if you aren't able to complete it all at once.

Don't forget to click 'submit' when you reach the end of the survey.

If you have any questions or issues when completing the survey please contact Elizabeth Sanderson (e.sanderson@shu.ac.uk; 0114 225 6290).

Many thanks

Section 1: Talent Match Partnerships

Please confirm if the organisations listed below are currently part of your Core Talent Match Partnership? Please delete any organisations which are not part of the Core Partnership or are only part of Delivery Partnerships and add in any organisations which have been missed out.

Lea d.	
1.	
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How many full time equivalent sorganisations are currently men funded by the Talent Match Progratime job would be one FTE and on below will only accept a numeric or letters.	nbers of amme) To ne who we	your Co help cal orked ha	re Talent culate the If time wo	Match I e FTE fig ould be 0	Partners gures: on 0.5. Pleas	hip team e worker e note: t	in one full he box
What do you believe to have been	en the th	ree mos	t importa	int aspe	cts of vo	our Talen	t Match
project?							
							Ī
							4
							_
Section 2: Ir	ivolver	nent o	f youn	g peo	ple		
Please indicate the extent to wh elements has assisted or constr Programme up to now:							
		Greatly assisted	Assisted delivery	Neutral	Constrai ned delivery	Seriousl y constr ained delivery	Don't know
Membership of the Core Partnership group or committee							
Management of the Talent Match Partnership and/or service delivery							
Delivering services							
Evaluation, research and gathering feedback							
Marketing							
Media and dissemination							
Engaging other young people/Outreach work							

Commissioning of services

assisted delivery so far	on how the involvement of young people has constrained or (with reference to the particular activities highlighted in the
previous question when	e relevant):
Does your Talent Match programme, including a	Partnership employ any young people who are beneficiaries of the
Yes	
No	
Don't know	
apprentices, who are be	le does the Talent Match Partnership currently employ, including eneficiaries of the programme? Please note: the box below will only bonse. Do not insert any symbols (e.g. £ or commas) or letters.
Does your Talent Match people?	Partnership have a dedicated budget for the involvement of young
Yes	
No	
Oon't know	
	per annum) Please note: the box below will only accept a not insert any symbols (e.g. £ or commas) or letters.
I III - CORNELLO DE CONTROL DE CO	

Section 3: Factors assisting or constraining delivery

To what extent do you agree or disagree with the following statements: your Talent Match Partnership has...

Good quality data on the local needs of hidden NEETS	Strongly agree	Agree	Neither agree nor disagree	Disagre e	Strongly Disagre e	Don't know	Not applicable
Employed staff with sufficient skills							
Retained staff							
The ability to reach hidden NEETs							
Good links with employers							
Support from the Big Lottery Fund							
Good delivery arrangements across the Partnership							
Cross-Partnership agreement on delivery approach							
Commissioned all necessary delivery partners							
Confidence in commissioned delivery partners to deliver your programme successfully							
Successful involvement of young people							
The right number of young people involved							
Been affected by cuts in other parts of the VCS							
Good links with Jobcentre Plus							
Good links with other labour market/employability programmes							
Targeted specific types of young people or young people with particular needs							

Which of the following client groups is you targeting we mean your organisation's outrea these groups.	ur Talent Match Programme targeting? By ach activities and services are specifically targeted at
Long term unemployed	Gypsies and Travellers
People with physical disabilities	Refugees / asylum-seekers
People with mental health issues	Alcohol and/or substance misuse
Young parents	Low educational attainment
Lone parents	Graduates
Carers	People with learning difficulties
Homeless	People with particular interests (e.g. creative industries, music etc)
Offenders / ex-offenders	Other
Black and Minority Ethnic (BME)	
Other, please specify	
Other, please specify	
ways in which services/activities were allocate Yes No	vering any types of services/activities or change the ed?
What did your partnership change, why di the delivery of the programme did the cha	d you make this change(s) and at what stage in nge(s) take place?
V 200	0. C256 C440

			(0.000,000,000)					
Improved a lot								
Improved a little								
Made no difference								
Worsened a little								
Worsened a lot								
Don't know								
Please indicate the extent to whi development and delivery of you	r Talent Greatly assisted	Match P	rogrami	Constrai	now? Seriousl y constr ained	constr	Not appl	
Quality of data on local needs of	delivery	delivery	Neutral	delivery	delivery	know	icable	
hidden NEETS								
Ability to employ staff with sufficient skills								
Ability to retain staff / staff turnover								
Engagement with the Work Programme								
Engagement with Jobcentre Plus								
Engagement with other labour market programmes								
Ability to reach hidden NEETs								
Engagement with employers								
Relationship with the Big Lottery Fund								
Delivery arrangements across the Partnership								
Level of cross-Partnership agreement on delivery approach								
Involvement of young people								
The number of young people involved								
Funding cuts in other parts of the VCS locally								

To what extent do you think the changes made improved or worsened how Talent Match

services/activities are delivered by your partnership?

The local economy / labour market

The targeting of specific types of young people or young people with particular needs

The national Programme wide evaluation							
our local evaluation							
Please expand further on how delivery so far:	the factor	rs identif	ied abov	e have o	constrair	ned or a	ssisted
en va esso e-e su sa vo	ectonicess		100000-10-	1 = 2 = 1 = 1	V-1000 2000 (A. 10)	2001000	1905 24
Please list the three main factor delivery (these do not have to	ors which be taken t	have <u>as:</u> from the	sisted yo previous	our Taler s questic	nt Match on):	Partner	ship in
							=
Please list the three main factor	ors which be taken f	have <u>co</u>	nstraine previous	<u>d</u> your T	alent Ma	tch Part	nership
Please list the three main factories delivery (these do not have to	ors which be taken t	have <u>co</u> from the	n <u>straine</u> previous	<u>d</u> your Ta s questio	alent Ma on):	tch Part	nership
Please list the three main facto delivery (these do not have to	ors which be taken f	have <u>co</u> from the	nstraine previous	<u>d</u> your Ta s questio	alent Ma on):	tch Part	nership
Please list the three main factorielivery (these do not have to	ors which be taken t	have <u>co</u> from the	nstraine previous	<u>d</u> your T s questio	alent Ma on):	tch Part	nership

	Knowledge of staff within the Lead Partner organisation
	Young People
_	Big Lottery Fund
J	Evaluation team
	Official government statistics
	Local data gathered by the partnership
	Partner organisations
	International reports on youth unemployment
	Formal evidence of previous youth employment programmes
	Section 4: Outputs
ow	se note: the boxes below will only accept a numerical response. Do not insert any
ow	se note: the boxes below will only accept a numerical response. Do not insert any pols (e.g. £ or commas) or letters. many young people have started on the Talent Match Programme in total since the

	Section 5: Employer engagement
	occitor of Employer engagement
Since its inception	n how many employers has your Talent Match Programme engaged
Total number of employers	
How many employ	yers is your Talent Match Programme currently engaged with?
Current number of employers	
omployers	
Please list the thre	ee main positive aspects of your engagement with employers?
I .	
<u> </u>	
Please list the thre	ee main <u>negative</u> aspects of your engagement with employers?
Please list the thre	ee main <u>negative</u> aspects of your engagement with employers?
Please list the thre	ee main <u>negative</u> aspects of your engagement with employers?
Please list the thre	ee main <u>negative</u> aspects of your engagement with employers?
Please list the thre	ee main <u>negative</u> aspects of your engagement with employers?
Please list the thre	ee main <u>negative</u> aspects of your engagement with employers?
Please list the thre	ee main <u>negative</u> aspects of your engagement with employers?
Please list the thre	ee main <u>negative</u> aspects of your engagement with employers?
Please list the three	ee main <u>negative</u> aspects of your engagement with employers?
	ee main negative aspects of your engagement with employers? ection 6: The future and final comments

If ye	s, please provide details i.e. amount / source / period of funding in the box below:
	, are you currently seeking funding to continue any aspects of the Talent Match pramme? Please give details in the box below:
_	
Do a	ny of the following apply to your Talent Match programme?
	The Talent Match partnership will remain in place to deliver employment support to young people
$\overline{\Box}$	Talent Match partners will continue to work together to provide employment support to young people but the Talent Match partnership will no longer be in place
	We have incorporated aspects of the Talent Match model into our wider employment support offer
	Local partners have incorporated aspects of the Talent Match model into their employment support offer
	Young people will continue to influence the delivery of employment support locally
	There are no mechanisms locally to continue any aspects of Talent Match provision

gramme aga	working on the programme met? if the opportunity arose to deliver a similar in would you be interested in being involved?	

Appendix 4: Delivery partner surveys



2014



Partner Survey

Sheffield | Centre for | Regional Economic | and Social Research

This survey collects common information from Talent Match Delivery Partners. The survey will be conducted on an ongoing basis to capture change as the programme progresses. The survey will help us understand who is delivering support across the Programme, the nature of this provision and the experience of Partners in delivering these services. Learning from the survey will be shared to improve practice across the Talent Match Programme.

The results will be confidential and only anonymised and aggregated data will be used in reporting. Responses will not be shared beyond the research team.

The questionnaire should not take long to fill in. To navigate around the survey use the pink buttons at the bottom of the page. Most of the questions ask you to select a single box or offer multiple choice options. Some questions ask for an answer to be typed in.

The questionnaire saves your responses automatically so you can return at a later point if you aren't able to complete it all at once.

Don't forget to click 'submit' when you reach the end of the survey.

If you have any questions or issues when completing the survey please contact Elizabeth Sanderson (e.sanderson@shu.ac.uk; 0114 225 3539).

Many thanks

Section 1: Organisation details

	Section 1. Organisation details
Wha	is the name of your organisation?
Whic	h sector is your organisation from?
	Private sector
	Public and statutory sector
	Third sector (including voluntary, community and social enterprise organisations)

hat was your organisation's income in its m	
Less than £10,000	
£10,000 but less than £100,000	
£100,000 but less than £500,000	
£500,000 but less than £1,000,000	
£1,000,000 but less than £5,000,000	
£5,000,000 but less than £10,000,000	
£10,000,000 but less than £15,000,000	
£15,000,000 but less than £20,000,000	
£20,000,000 or more	
nat is the <u>main</u> geographic level at which yo	our organisation carries out its activities
Particular neighbourhoods/communities	
Particular Local Authorities/Local Enterprise Pa	urtnership
Regionally	
Nationally	
Nationally Internationally	
Internationally nich of the following best describes the maintenance of the following best describes only. Employment services: not age targeted best describes are considered on the following best describes only.	Accommodation and housing (including
Internationally nich of the following best describes the mainternations: Select up to 2 categories only. Employment services: not age targeted Employment services: young people (under 25)	Accommodation and housing (including homelessness and tenants and residents
Internationally nich of the following best describes the maintes? Select up to 2 categories only. Employment services: not age targeted Employment services: young people (under 25) Youth Work Enterprise Community development (including work with communities to tackle inequalities	Accommodation and housing (including homelessness and tenants and residents groups)
Internationally nich of the following best describes the maintes? Select up to 2 categories only. Employment services: not age targeted Employment services: young people (under 25) Youth Work Enterprise Community development (including work with communities to tackle inequalities and disadvantage) Sport and leisure (including competitive	Accommodation and housing (including homelessness and tenants and residents groups) Religious and faith-based activity Equalities and civil rights (e.g. gender, race, disability, age) Arts, heritage and culture (including museums, parks, historic places, music;
Internationally aich of the following best describes the maints? Select up to 2 categories only. Employment services: not age targeted Employment services: young people (under 25) Youth Work Enterprise Community development (including work with communities to tackle inequalities and disadvantage)	Accommodation and housing (including homelessness and tenants and residents groups) Religious and faith-based activity Equalities and civil rights (e.g. gender, race, disability, age) Arts, heritage and culture (including museums, parks, historic places, music; and raising cultural awareness)
Internationally Inich of the following best describes the maintes? Select up to 2 categories only. Employment services: not age targeted Employment services: young people (under 25) Youth Work Enterprise Community development (including work with communities to tackle inequalities and disadvantage) Sport and leisure (including competitive and recreational activities)	Accommodation and housing (including homelessness and tenants and residents groups) Religious and faith-based activity Equalities and civil rights (e.g. gender, race, disability, age) Arts, heritage and culture (including museums, parks, historic places, music; and raising cultural awareness) Criminal justice
Internationally Inich of the following best describes the maintes? Select up to 2 categories only. Employment services: not age targeted Employment services: young people (under 25) Youth Work Enterprise Community development (including work with communities to tackle inequalities and disadvantage) Sport and leisure (including competitive and recreational activities) Health and well-being (e.g. medical, sickness, disability, mental health, substance misuse) Social care (e.g. day services, respite, home care)	Accommodation and housing (including homelessness and tenants and residents groups) Religious and faith-based activity Equalities and civil rights (e.g. gender, race, disability, age) Arts, heritage and culture (including museums, parks, historic places, music; and raising cultural awareness) Criminal justice Campaigning and lobbying
Internationally Inich of the following best describes the main orks? Select up to 2 categories only. Employment services: not age targeted Employment services: young people (under 25) Youth Work Enterprise Community development (including work with communities to tackle inequalities and disadvantage) Sport and leisure (including competitive and recreational activities) Health and well-being (e.g. medical, sickness, disability, mental health, substance misuse) Social care (e.g. day services, respite,	Accommodation and housing (including homelessness and tenants and residents groups) Religious and faith-based activity Equalities and civil rights (e.g. gender, race, disability, age) Arts, heritage and culture (including museums, parks, historic places, music; and raising cultural awareness) Criminal justice Campaigning and lobbying Transport (e.g. community transport) Capacity building and other support for voluntary or community organisations

	Section 2: Talent Match
Is your organisation a m	ember of the Talent Match Partnership Core Strategic Partnership
Yes	
No	
On what basis is your or Match activities/services	ganisation paid by the Talent Match Partnership to deliver Talent
Fixed guaranteed amo	unt/ grant
By caseload	
By outcome e.g. Paym	ent by results
Other, including a com	bination of the above
Other planes enesity	
Other, please specify	
AT APPLY Pre-employment prepara Initial Assessment	ation (outside workplace) Specialist support
IAG	Therapeutic support (e.g.
Basic skills	counselling)
Soft skills (or life skills e.g. confidence building)	Peer mentoring Job search
Employability skills	Other
Other, please specify	
In work training and near	- continu (non complant cont)
In-work training and prep Pre-enterprise advice and support	paration (pre-employment) Structured Volunteering

Other

Other, please specify

Engaging emp	loyers		
Job brokera	age	Work experience / placements /	
Employer n	nentors	Other	
Other, please spe	ecify		
Employment			
Direct empl on project	loyment	In-work support	
Job creatio / supported		Employer subsidies	
employmer		Other	
Other, please spe	ecify		
11100			
Referrals from other organisations (%) Outreach by your			
organisation (%) Existing/previous		\dashv	
clients (%) Drop-in open access facility (%)			
Marketing and advertising (%)			
Peer contacts (%)			
Events (%)			
Other (%)			
Please state the	main sources	of referrals	
Other, please spe	ecify		
- mort broade obt			

Has your organisation involved y the Talent Match Programme so		opio iii	any or ic	ollowing	element	3 01 113	
Designing methods of service de	elivery						
Delivering services							
Management of service delivery							
Marketing and advertising							
Media and dissemination							
Engaging other young people/O	utreach						
Other							
Anna francisco por constitucio provincio							
Other, please specify							
So	ction 4	I- Pro	arass				
How many young people, in total since the Programme began up t	to 30 Sep	otembe	2014?				ervices
To what extent do you agree or d							
has	Strongly		Neither agree nor	Disagre	Strongly Disagre	Don't	Not app
Good quality data on local needs of	_	Agree	Neither agree		Strongly	_	Not app
Good quality data on local needs of your Talent Match target group(s) Staff with sufficient skills to deliver	Strongly		Neither agree nor	Disagre	Strongly Disagre	Don't	Not app
Good quality data on local needs of your Talent Match target group(s) Staff with sufficient skills to deliver Talent Match activities/services Retained staff	Strongly		Neither agree nor	Disagre	Strongly Disagre	Don't	Not applicable
Good quality data on local needs of your Talent Match target group(s) Staff with sufficient skills to deliver Talent Match activities/services	Strongly		Neither agree nor	Disagre	Strongly Disagre	Don't	Not ap

Support from the Big Lottery Fund				
Support from the Core Partnership team				
Good delivery arrangements with the Talent Match Partnership				
Cross-Partnership agreement on delivery approach				
Successful involvement of young people				
The right number of young people involved				
Been affected by funding cuts to other parts of your organisation				
Good links with the Work Programme				
Good links with Job Centre Plus				
Good links with other labour market/employability programmes				

Please indicate the extent to which the following factors have assisted or constrained the development and delivery of your Partnership's Talent Match Programme up to now?

Quality of data on local needs of your Talent Match target group(s)	delivery	Assisted delivery	Neutral	Constrained delivery	Seriousl y constr ained delivery	Don't know	Not applicable
Staff with sufficient skills							
Ability to retain staff							
Engagement with the Work Programme							
Engagement with Job Centre Plus							
Engagement with other labour market programmes							
Ability to reach your Talent Match target group(s)							
Engagement with employers							
Relationship with the Big Lottery Fund							
Relationship with the Core Partnership team							
Lead-in time to delivering Talent Match activities/services							
Delivery arrangements across the Partnership							
Level of cross-Partnership agreement on delivery approach							

Funding cuts to other parts of your organisation The local economy/labour market Please list the three main factors which have assisted your organisation in delivery: Please list the three main factors which have constrained your organisation in delivery: What do you think are main risks facing the delivery of Talent Match services by your	Funding cuts to other parts of your organisation The local economy/labour market Please list the three main factors which have assisted your organisation in delivery: Please list the three main factors which have constrained your organisation in delivery: What do you think are main risks facing the delivery of Talent Match services by your	nvolvement of young people							
Please list the three main factors which have assisted your organisation in delivery: Please list the three main factors which have constrained your organisation in delivery: What do you think are main risks facing the delivery of Talent Match services by your	Please list the three main factors which have assisted your organisation in delivery: Please list the three main factors which have constrained your organisation in delivery: What do you think are main risks facing the delivery of Talent Match services by your	The number of young people involved							
Please list the three main factors which have assisted your organisation in delivery: Please list the three main factors which have constrained your organisation in delivery: What do you think are main risks facing the delivery of Talent Match services by your organisation?	Please list the three main factors which have assisted your organisation in delivery: Please list the three main factors which have constrained your organisation in delivery: What do you think are main risks facing the delivery of Talent Match services by your	Funding cuts to other parts of your organisation							
Please list the three main factors which have constrained your organisation in delivery: What do you think are main risks facing the delivery of Talent Match services by your	Please list the three main factors which have constrained your organisation in delivery: What do you think are main risks facing the delivery of Talent Match services by your	The local economy/labour market							
What do you think are main risks facing the delivery of Talent Match services by your	What do you think are main risks facing the delivery of Talent Match services by your	riease list the three main factors	WIIICH	nave as	sisted yo	our orga	msation	in denvi	ery.
What do you think are main risks facing the delivery of Talent Match services by your	What do you think are main risks facing the delivery of Talent Match services by your	Please list the three main factors	which	have co	netralne	d vour o	rganisat	ion in de	elivery:
What do you think are main risks facing the delivery of Talent Match services by your	What do you think are main risks facing the delivery of Talent Match services by your organisation?	Please list the three main factors	which	have co	nstraine	d your o	rganisat	ion in de	elivery:
What do you think are main risks facing the delivery of Talent Match services by your organisation?	What do you think are main risks facing the delivery of Talent Match services by your organisation?								
What do you think are main risks facing the delivery of Talent Match services by your organisation?	What do you think are main risks facing the delivery of Talent Match services by your organisation?								
		What do you think are main risks organisation?	facing	the deliv	very of T	alent Ma	itch serv	rices by	your
		What do you think are main risks organisation?	facing	the deliv	very of T	alent Ma	itch serv	rices by	your
		What do you think are main risks organisation?	facing	the deliv	ery of T	alent Ma	itch serv	rices by	your
		What do you think are main risks organisation?	facing	the deliv	very of T	alent Ma	itch serv	rices by	your
		What do you think are main risks organisation?	facing	the deliv	ery of T	alent Ma	itch serv	rices by	your



Partner Survey



This survey collects common information from Talent Match Delivery Partners. The survey will be conducted on an ongoing basis to capture change as the programme progresses. The survey will help us understand who is delivering support across the Programme, the nature of this provision and the experience of Partners in delivering these services. Learning from the survey will be shared to improve practice across the Talent Match Programme.

The results will be confidential and only anonymised and aggregated data will be used in reporting. Responses will not be shared beyond the research team.

The questionnaire should not take long to fill in. To navigate around the survey use the pink buttons at the bottom of the page. Most of the questions ask you to select a single box or offer multiple choice options. Some questions ask for an answer to be typed in.

The questionnaire saves your responses automatically so you can return at a later point if you aren't able to complete it all at once.

If your organisation took part in the previous Talent Match Delivery Partner Survey in Autumn 2014 some of your responses will already have been automatically completed. Please verify and change these responses as applicable.

Don't forget to click 'submit' when you reach the end of the survey.

If you have any questions or issues when completing the survey please contact Elizabeth Sanderson (e.sanderson@shu.ac.uk: 0114 225 3539).

Many thanks

Section 1: Organisation details

If your organisation took part in the previous Talent Match Delivery Partner Survey in Autumn 2014 some of your responses will already have been automatically completed. Please verify and change these responses as applicable.

What is the name of your organisation?
21 31413

Whi	ich sector is your organisation from?
	Private sector
	Public and statutory sector
	Third sector (including voluntary, community and social enterprise organisations)
Wha	at was your organisation's income in its most recent financial year?
	Less than £10,000
	£10,000 but less than £100,000
	£100,000 but less than £500,000
	£500,000 but less than £1,000,000
	£1,000,000 but less than £5,000,000
	£5,000,000 but less than £10,000,000
	£10,000,000 but less than £15,000,000
	£15,000,000 but less than £20,000,000
	£20,000,000 or more
Wh	at is the main geographic level at which your organisation carries out its activities
	Particular neighbourhoods/communities
	Particular Local Authorities/Local Enterprise Partnership
	Regionally
	Nationally
	Internationally

Employment services: not age targeted	Accommodation and housing (including homelessness and tenants and residents
Employment services: young people	groups)
(under 25)	Religious and faith-based activity
Youth Work Enterprise	Equalities and civil rights (e.g. gender, race, disability, age)
Community development (including work with communities to tackle inequalities	Arts, heritage and culture (including museums, parks, historic places, music; and raising cultural awareness)
and disadvantage) Sport and leisure (including competitive	Criminal justice
and recreational activities) Health and well-being (e.g. medical,	Campaigning and lobbying
sickness, disability, mental health, substance misuse)	Transport (e.g. community transport)
Social care (e.g. day services, respite, home care) Education, training and research	Capacity building and other support for voluntary or community organisations (including volunteers)
(including lifelong and adult learning)	Other
Environment and sustainability	
0 " 0 -	
Section 2: Tale	ent Match
Section 2: Tale your organisation a member of the Talent M	
your organisation a member of the Talent N	
your organisation a member of the Talent N	
your organisation a member of the Talent M Yes No No what basis is your organisation paid by th	Match Partnership Core Strategic Partnersh
your organisation a member of the Talent M Yes No No what basis is your organisation paid by th	Match Partnership Core Strategic Partnersh
your organisation a member of the Talent M Yes No No what basis is your organisation paid by the total activities/services?	Match Partnership Core Strategic Partnersh
your organisation a member of the Talent Mes Yes No what basis is your organisation paid by the atch activities/services? Fixed guaranteed amount/ grant	Match Partnership Core Strategic Partnersh
your organisation a member of the Talent Messes No No what basis is your organisation paid by the atch activities/services? Fixed guaranteed amount/ grant By caseload	Match Partnership Core Strategic Partnersh
your organisation a member of the Talent Member of	Match Partnership Core Strategic Partnersh
your organisation a member of the Talent Member of	Match Partnership Core Strategic Partnersh

No, we work with all yo	ung people
Yes	
hich of the following c	lient groups is your organisation specifically targeting:
Long term unemployed People with physical disabilities People with mental health issues Young parents Lone parents Carers Homeless Offenders/ex- offenders	Gypsies and Travellers Refugees/Asylum- seekers Alcohol and/or substance misuse Low education attainment Graduates People with learning difficulties People with particular interests (e.g. creative
Black and Minority Ethnic (BME)	industries, music etc) Other
	Continue of Dalling
	Section 3: Delivery
Which of the following	g types of activities/services is your organisation delivering tion (outside workplace) Specialist support Therapeutic
Which of the following APPLY e-employment prepara Initial Assessment IAG	g types of activities/services is your organisation delivering tion (outside workplace) Specialist support
Which of the following TAPPLY e-employment prepara	g types of activities/services is your organisation delivering tion (outside workplace) Specialist support Therapeutic support (e.g.

advice and support Volunt	ured eoring			
Work experience /	eering shins			
placements Other	a npo			
Other				
Other, please specify				
2				
Engaging employers				
Joh brokerage Work	experience /			
placen	nents / ships			
Employer mentors Other	3			
Other allers are life				
Other, please specify				
Employment				
Direct employment In-work	k support			
Job creation / ILM Emplo				
/ supported subside employment Other	iles			
Other				
Other please specify				
Other, please specify				
Other, please specify				
Other, please specify				
Other, please specify				
How important have each of		g types of act	ivities\services	s been for
		g types of act	ivities\services	s been for
How important have each of nes your organisation has achieved	d so far?	5.050	ivities∖services	s been for
How important have each of nes your organisation has achieved Pre-employment preparation (outsi	d so far? ide workplac	e)	Not very	Not at a
How important have each of mes your organisation has achieved Pre-employment preparation (outsi	d so far?	5.050		Not at a
How important have each of nes your organisation has achieved Pre-employment preparation (outsi V Initial Assessment	d so far? ide workplac	e)	Not very	Not at a
How important have each of mes your organisation has achieved Pre-employment preparation (outsing Value) Initial Assessment	d so far? ide workplac	e)	Not very	Not at a
How important have each of nes your organisation has achieved Pre-employment preparation (outsing limitial Assessment IAG Basic skills	d so far? ide workplac	e)	Not very	Not at a
How important have each of mes your organisation has achieved Pre-employment preparation (outsing Value) Initial Assessment	d so far? ide workplac	e)	Not very	Not at a
How important have each of nes your organisation has achieved Pre-employment preparation (outsing Initial Assessment IAG Basic skills Soft skills (or life skills e.g. confidence	d so far? ide workplac	e)	Not very	Not at a importar
How important have each of mes your organisation has achieved Pre-employment preparation (outsing Initial Assessment IAG Basic skills Soft skills (or life skills e.g. confidence building)	d so far? ide workplac	e)	Not very	Not at a
How important have each of mes your organisation has achieved Pre-employment preparation (outsing Vinitial Assessment IAG Basic skills Soft skills (or life skills e.g. confidence building) Employability skills	d so far? ide workplac	e)	Not very	Not at a

{Q11a}			0		0
		0	0	0	0
In-work training ar	nd preparation	n (pre-employme	ent)		
		Vandenadad	Important	Not very	Not at a
Pre-enterprise advice	and cupped	Very important	Important	important	importar
- 25	0.000	0	0	0	0
Work experience / pla	cements	0	0	0	0
Structured Volunteering	ng	0	0	0	0
Internships		0	0	0	0
{Q12a}		0	0	0	0
Engaging employe	ers			A NAME TO SOME	17 4
		Very important	Important	Not very important	Not at a importan
Job brokerage					O
Employer mentors		0	0	0	0
Work experience / pla	cements /	0	0	0	0
internships		0	0	0	0
{Q13a}		0	0	0	0
Employment					
		Very important	Important	Not very important	Not at a importar
Direct employment or	project	very important	mportant	mponan	(III)portai
Job creation / ILM / so employment	apported	0	0	0	0
In-work support		0	0	0	0
Employer subsidies		0	0	0	0
{Q14a}		_	_	_	

(%)							
Events (%)							
Other (%)							
Please state the main sources of refe	serala						
Please state the main sources of rele	errais						
Other, please specify							
Has your organisation involved		ople in	any of fo	ollowing	element	s of its	work on
the Talent Match Programme so							
Designing methods of service of	delivery						
Delivering services							
Management of service deliver	у						
Marketing and advertising							
Media and dissemination							
Engaging other young people/0	Outreach						
Other							
Other, please specify							
Sc	ection 4	1: Pro	aress				
			grood				
How many young people, in tota since the Programme began up				provide	d activiti	es or se	ervices to
since the Programme began up	to 31 Mai	ICII ZUI	or.				
Section 5: Factors	assistii	ng an	d cons	trainir	ng deli	very	
To what outont do you agree or	diooaroo	with th	o followi	na ototo	monto, u		anication
To what extent do you agree or has	disagree	with th	e followii	ng state	ments: y	our org	anisatioi
			Neither				
	Strongly		agree	Disagre	Strongly Disagre	Don't	Not appl
	agree	Agree			e e	know	icable
Good quality data on local needs of your Talent Match target group(s)							
Staff with sufficient skills to deliver Talent Match activities/services							
Retained staff							

The ability to reach your Talent Match target group(s)				
Good links with employers				
Support from the Big Lottery Fund				
Support from the Core Partnership team				
Good delivery arrangements with the Talent Match Partnership				
Cross-Partnership agreement on delivery approach				
Successful involvement of young people				
The right number of young people involved				
Been affected by funding cuts to other parts of your organisation				
Good links with the Work Programme				
Good links with Job Centre Plus				
Good links with other labour market/employability programmes				

Please indicate the extent to which the following factors have assisted or constrained the development and delivery of your Partnership's Talent Match Programme up to now?

Quality of data on local needs of your Talent Match target group(s)	delivery	Assisted delivery	Neutral	Constrai ned delivery	ained	Don't know	Not applicable
Staff with sufficient skills							
Ability to retain staff / staff turnover							
Engagement with the Work Programme							
Engagement with Job Centre Plus							
Engagement with other labour market programmes							
Ability to reach your Talent Match target group(s)							
Engagement with employers							
Relationship with the Big Lottery Fund							
Relationship with the Core Partnership team							
Lead-in time to delivering Talent Match activities/services							

Level of cross-Partnership agreement on delivery approach Involvement of young people The number of young people involved Funding cuts to other parts of your organisation The local economy/labour market Please list the three main factors which have assisted your organisation in delivery (the do not have to be taken from the previous question): Please list the three main factors which have constrained your organisation in delivery (these do not have to be taken from the previous question): What do you think are main risks facing the delivery of Talent Match services by your organisation? Please make reference to whether these are short, medium or long term factors.	Delivery arrangements across the Partnership							
The number of young people involved Funding cuts to other parts of your organisation The local economy/labour market Please list the three main factors which have assisted your organisation in delivery (the do not have to be taken from the previous question): Please list the three main factors which have constrained your organisation in delivery (these do not have to be taken from the previous question): What do you think are main risks facing the delivery of Talent Match services by your organisation? Please make reference to whether these are short, medium or long term								
Funding cuts to other parts of your organisation The local economy/labour market Please list the three main factors which have assisted your organisation in delivery (the do not have to be taken from the previous question): Please list the three main factors which have constrained your organisation in delivery (these do not have to be taken from the previous question): What do you think are main risks facing the delivery of Talent Match services by your organisation? Please make reference to whether these are short, medium or long term	Involvement of young people							
Please list the three main factors which have <u>assisted</u> your organisation in delivery (the do not have to be taken from the previous question): Please list the three main factors which have <u>constrained</u> your organisation in delivery (these do not have to be taken from the previous question): What do you think are main risks facing the delivery of Talent Match services by your organisation? Please make reference to whether these are short, medium or long term	The number of young people involved							
Please list the three main factors which have <u>assisted</u> your organisation in delivery (the do not have to be taken from the previous question): Please list the three main factors which have <u>constrained</u> your organisation in delivery (these do not have to be taken from the previous question): What do you think are main risks facing the delivery of Talent Match services by your organisation? Please make reference to whether these are short, medium or long term								
Please list the three main factors which have constrained your organisation in delivery (these do not have to be taken from the previous question): What do you think are main risks facing the delivery of Talent Match services by your organisation? Please make reference to whether these are short, medium or long term	The local economy/labour market							
What do you think are main risks facing the delivery of Talent Match services by your organisation? Please make reference to whether these are short, medium or long term								
organisation? Please make reference to whether these are short, medium or long term								
organisation? Please make reference to whether these are short, medium or long term	Please list the three main factors	which	have <u>cor</u>	nstraine	<u>d</u> your o	rganisat	tion in de	elivery
organisation? Please make reference to whether these are short, medium or long term	Please list the three main factors (these do not have to be taken fro	which om the p	have <u>cor</u> previous	nstraine questio	<u>d</u> your o on):	rganisat	tion in de	elivery
organisation? Please make reference to whether these are short, medium or long term	Please list the three main factors (these do not have to be taken fro	which on the p	have <u>cor</u> previous	nstraine questio	<u>d</u> your o	rganisat	tion in de	elivery
organisation? Please make reference to whether these are short, medium or long term	Please list the three main factors (these do not have to be taken fro	which om the p	have <u>col</u> previous	nstraine questio	<u>d</u> your o	rganisat	tion in de	elivery
	Please list the three main factors (these do not have to be taken fro	which om the p	have <u>co</u> previous	nstraine questio	<u>d</u> your o	rganisat	tion in de	elivery
	What do you think are main risks organisation? Please make refere	om the p	the deliv	question	alent Ma	atch serv	rices by	your
	What do you think are main risks organisation? Please make refere	om the p	the deliv	question	alent Ma	atch serv	rices by	your
	What do you think are main risks organisation? Please make refere	om the p	the deliv	question	alent Ma	atch serv	rices by	your
	What do you think are main risks organisation? Please make refere	om the p	the deliv	question	alent Ma	atch serv	rices by	your
	What do you think are main risks organisation? Please make refere	om the p	the deliv	question	alent Ma	atch serv	rices by	your

o you have any further comments about the Talent Match Programme, your Talent Matc Partnership or your beneficiaries?					
120 100					



Partner Survey

Talent Match Delivery Sheffield Hallam University Centre for Regional Economic and Social Research

This survey collects common information from Talent Match Delivery Partners. We have conducted this survey twice before to capture change as the programme progressed. As we enter the final stages of delivery of the Talent Match Programme we are now conducting the survey for a final time. The survey will help us understand who has delivered support across the Programme, the nature of this provision and the experience of Partners in delivering these services.

The results will be confidential and only anonymised and aggregated data will be used in reporting. Responses will not be shared beyond the research team.

The questionnaire should not take long to fill in. To navigate around the survey use the pink buttons at the bottom of the page. Most of the questions ask you to select a single box or offer multiple choice options. Some questions ask for an answer to be typed in.

The questionnaire saves your responses automatically so you can return at a later point if you aren't able to complete it all at once.

If your organisation took part in the previous Talent Match Delivery Partner Survey in 2015 some of your responses will already have been automatically completed. Please verify and change these responses as applicable.

Don't forget to click 'submit' when you reach the end of the survey.

If you have any questions or issues when completing the survey please contact Elizabeth Sanderson (e.sanderson@shu.ac.uk; 0114 225 6290).

Sanderson (e.sanderson@shu.ac.uk; 0114 225 6290).	
Many thanks	
Delivering Talent Match	
Is your organisation still delivering Talent Match services/activities? Yes No	
What is the name of your organisation?	

t proportion of your overall delivery of services/activities does/did Talent Match take-
Less than 10%
At least 10% but less than 20%
At least 20% but less than 50%
At least 50% but less than 75%
At least 75% but less than 100%
100%
Don't know/not sure
at impact has no longer delivering Talent Match services/activities had on your anisation? For example has there been a change in your income, staffing levels or service very? Has you organisation struggled in any way or was stopping delivery of Talent Match a tive development in some aspects?

_	
	Section 1: Organisation details
	Occitori 1. Organisation details
	esponses will already have been automatically completed. Please verify and chan these responses as applicable.
/ha	t is the name of your organisation?
/hi	sh sector is your organisation from?
/hic	ch sector is your organisation from?
hic	Private sector
hi	Private sector Public and statutory sector
hi	Private sector
	Private sector Public and statutory sector
	Private sector Public and statutory sector Third sector (including voluntary, community and social enterprise organisations)
	Private sector Public and statutory sector Third sector (including voluntary, community and social enterprise organisations) t was your organisation's income in its most recent financial year?
	Private sector Public and statutory sector Third sector (including voluntary, community and social enterprise organisations) t was your organisation's income in its most recent financial year? Less than £10,000
	Private sector Public and statutory sector Third sector (including voluntary, community and social enterprise organisations) t was your organisation's income in its most recent financial year? Less than £10,000 £10,000 but less than £100,000
	Private sector Public and statutory sector Third sector (including voluntary, community and social enterprise organisations) t was your organisation's income in its most recent financial year? Less than £10,000 £10,000 but less than £100,000
	Private sector Public and statutory sector Third sector (including voluntary, community and social enterprise organisations) t was your organisation's income in its most recent financial year? Less than £10,000 £10,000 but less than £100,000 £100,000 but less than £500,000 £500,000 but less than £1,000,000
	Private sector Public and statutory sector Third sector (including voluntary, community and social enterprise organisations) t was your organisation's income in its most recent financial year? Less than £10,000 £10,000 but less than £100,000 £100,000 but less than £500,000 £500,000 but less than £1,000,000 £1,000,000 but less than £5,000,000
	Private sector Public and statutory sector Third sector (including voluntary, community and social enterprise organisations) t was your organisation's income in its most recent financial year? Less than £10,000 £10,000 but less than £100,000 £100,000 but less than £500,000 £500,000 but less than £1,000,000 £1,000,000 but less than £5,000,000 £5,000,000 but less than £5,000,000

Particular neighbourhoods/communities	
Particular Local Authorities/Local Enterprise Pa	artnership
Regionally	
Nationally	
Internationally	
Employment services: not age targeted Employment services: young people (under 25) Youth Work Enterprise Community development (including work with communities to tackle inequalities and disadvantage) Sport and leisure (including competitive and recreational activities) Health and well-being (e.g. medical, sickness, disability, mental health, substance misuse) Social care (e.g. day services, respite, home care) Education, training and research (including lifelong and adult learning) Environment and sustainability	Accommodation and housing (including homelessness and tenants and residents groups) Religious and faith-based activity Equalities and civil rights (e.g. gender, race, disability, age) Arts, heritage and culture (including museums, parks, historic places, music; and raising cultural awareness) Criminal justice Campaigning and lobbying Transport (e.g. community transport) Capacity building and other support for voluntary or community organisations (including volunteers) Other
her, please specify	
Section 2: Tal	ent Match
vous association a member of the Telent B	Match Bartmarchin Cara Stratagia Bartmara
your organisation a member of the Talent N Yes	watch Partnership Core Strategic Partners
No	

On what basis is your org Match activities/services?	anisation paid by the Talent Match Partnership to deliver Talent
Fixed guaranteed amou	nt/ grant
By caseload	
By outcome e.g. Payme	ent by results
By activity/services deliv	90.00 (10
Other, including a comb	ination of the above
Other, please specify	
	h activities/services to date? Please note: the box below will only nse. Do not insert any symbols (e.g. £ or commas) or letters.
Is your organisation spec particular client groups? No, we work with all you	ifically targeting delivery of Talent Match activities/services at
Yes	
	ent groups is your organisation specifically targeting? By anisation's outreach activities and services are specifically targeted at
Long term unemployed	Gypsies and Travellers
People with	Refugees/Asylum-
physical disabilities People with mental	Seekers Alcohol and/or
health issues	substance misuse Low education
Young parents	attainment
Lone parents	Graduates
Carers	People with learning difficulties
Homeless	People with particular interests
Offenders/ex- offenders	(e.g. creative
Black and Minority	industries, music etc)
Ethnic (BME)	Other
Other, please specify	

Section 3: Delivery

you chose to deliver Talent Match services/activities?
Total independence
Some independence
No independence
Which of the following are the two most important factors in determining which young people you will support?
Advice of a key worker
Characteristics of the young person
Matching your skills to the needs of the young person
Specified requirement in your Talent Match contract
Referrals
Taking on any young person who approaches the organisation
Other
Other, please specify
How do you determine how much support a young person receives?
All young people receive the same support
We are able to be completely flexible
We tailor support to the needs of the young person up to a certain amount
We offer defined levels of support depending on the needs of the young person

Which of the following types of activities/services is your organisation delivering? TICK ALL THAT APPLY

Pre-employment prepara	tion (outside workplace)
Initial Assessment	Specialist support
Employment information advice and guidance	Therapeutic support (e.g. counselling)
Basic skills	Peer mentoring
Soft skills (e.g. confidence building) Employability skills	Job search (including CV writing and interview preparation)
	Other
Other, please specify	
Pre-enterprise advice and support Work experience / placements	Structured Volunteering Internships Other
Other, please specify	
Job brokerage Employer mentors	Work experience / placements / internships Other
Other, please specify	
Employment	
Direct employment on projects Job creation /	In-work support Employer
Intermediate labour market / supported	subsidies (e.g. wage subsidies)
employment	Olifei
Other, please specify	

How important have each of the following types of activities\services been for the outcomes your organisation has achieved so far?

Pre-employment preparation (ou	-		Not very	Not at all
total A Colored	Very important	Important	important	important
Initial Assessment	0	0	O	0
Employment information advice and guidance	0	0	0	0
Basic skills	0	0	0	0
Soft skills (e.g. confidence building)	0	0	0	0
Employability skills	0	0	0	0
Specialist support	0	0	0	0
Therapeutic support (e.g. counselling)	0	0	0	0
Peer mentoring	0	0	0	0
Job search (including CV writing and interview preparation)	0	0	0	0
(Q11a)	0	0	0	0
In-work training and preparation	(pre-employme	ent)		
	Very important	Important	Not very important	Not at all important
Pre-enterprise advice and support	O	O		
Work experience / placements	Õ	0	Õ	0
Structured Volunteering	0	Õ	Õ	0
Internships	0	0	0	0
{Q12a}	0	0	0	0
Engaging employers				
			Not very	Not at all
- September 1990 - 1990	Very important	Important	important	important
Job brokerage	0	0	0	0
Employer mentors	0	0	0	0
Work experience / placements / internships	0	0	0	0
{Q13a}	0	0	0	0
Employment				
Company of the Compan	44	650	Not very	Not at all
Nicola de la constanta de la c	Very important	Important	important	important
Direct employment on projects	0	0	0	0
Job creation / Intermediate labour market / supported employment	0	0	0	0
In-work support	0	0	0	0
Employer subsidies (e.g. wage subsidies)	0	0	0	0

{Q14a}	0	0	0	0
During the course of delivering ways in which you deliver set types of services/activities or ch	rvices/activities?	For example did	d you stop or st	art delivering any
Yes				
No				
What did your organisation of the delivery of the programme			hange(s) and a	at what stage in
To what extent do you think to services/activities are deliver			vorsened how	Talent Match
Improved a lot				
Improved a little				
Made no difference				
Worsened a little				
Worsened a lot				
Don't know				
Approximately what proportion date, have been identified by approximate percentage in the Please note: the boxes below symbols (e.g. % or commas)	each of the follow the box next to each will only accept	ing strategies h category - th	? (please type e total should	the add up to 100)
Referrals from				
other organisations (%)				
Outreach by	ľ			
organisation (%)	<u> </u>			
Existing/previous clients (%)				

symbols (e.g. £ or commas) or letters. How many young people, in total, has your organisation provided activities or services to since the Programme began, to date? How many young people you have provided activities or services to have secured employment in total since the Programme began? employment = working 16 hours per week or more / working less than 16 hours per week with caring responsibilities / childcare commitments / disability / ill health or education commitments which limit the number of hours they can work / self-employed. How many young people you have provided activities or services to have secured sustained employment in total since the Programme began? sustained employment = employed (see definition above) for 6 months or self-employed for 12 months On average, how many Talent Match beneficiaries does a full time equivalent staff (FTE) key worker in your organisation work with at a time? To help calculate: one worker in one full time job would be one FTE and one who worked half time would be 0.5. Approximately what proportion of the young people your organisation has worked with, to date, have worked with your organisation for the following lengths of time? (please type the approximate percentage in the box next to each category - the total should add up to 100) Please note: the boxes below will only accept a numerical response. Do not insert any symbols (e.g. % or commas) or letters. Less than one month (%) At least one month but less than three months (%) At least three months but less than six months (%) At least six months but less than nine months (%) At least nine months but less than 12 months At least 12 months but less than 18 months (%) At least 18 months but less than 24 months 24 months and over Total (100%)

Please note: the boxes below will only accept a numerical response. Do not insert any

Approximately what proportion	of the young people your organisation has worked with, to
date, have received the following	g hours of support from the Talent Match programme?
(please type the approximate pe	rcentage in the box next to each category - the total should
경기를 가는 마음이 없는 이 없었다. 그리고 하는 것이 없는 것이다.	ours refers to their overall time on the programme and not per
week.	environ et Antendro Denni de Celebra de Celebra de Labordo de Callador (Celebra de Celebra de Celebra de Celebra (Celebra de Celebra de Celebra (Celebra de Celebra d

Less than five hours (%)	
At least five hours but less than 10 hours (%)	
At least 10 hours but less than 20 hours (%)	
At least 20 hours but less than 50 hours (%)	
At least 50 hours but less than 100 hours (%)	
At least 100 hours but less than 200 hours (%)	
Over 200 hours (%)	
Total (100%)	

Section 5: Factors assisting and constraining delivery

To what extent do you agree or disagree with the following statements: your organisation has...

Good quality data on local needs of your Talent Match target group(s)	Strongly	Agree	Neither agree nor disagree	Disagre e	Strongly Disagre e	Don't know	Not appl icable
Staff with sufficient skills to deliver Talent Match activities/services							
Retained staff							
The ability to reach your Talent Match target group(s)							
Good links with employers							
Support from the Big Lottery Fund							
Support from the Core Partnership team							
Good delivery arrangements with the Talent Match Partnership							
Cross-Partnership agreement on delivery approach							
Successful involvement of young people							
The right number of young people involved							

Please indicate the extent to which development and delivery of your							
		Assisted delivery	Neutral	ned	y constr ained delivery	Don't know	Not ap
Quality of data on local needs of your Talent Match target group(s)							
Staff with sufficient skills							
Ability to retain staff / staff turnover							
Engagement with the Work Programme							
Engagement with Jobcentre Plus							
Engagement with other labour market programmes							
Ability to reach your Talent Match target group(s)							
Engagement with employers							
Relationship with the Big Lottery Fund							
Relationship with the Core Partnership team							
Delivery arrangements across the Partnership							
Level of cross-Partnership agreement on delivery approach							
Involvement of young people							
The number of young people involved							
Funding cuts to other parts of your organisation							
The local economy/labour market							
Please list the three main factors do not have to be taken from the	which	have ass	sisted yo	our orga	nisation	in deliv	ery (the

	ain factors which have <u>constrained</u> your organisation in delive e taken from the previous question):
Section	n 6: The future and final comments
s your organisation	
21 94.5	n 6: The future and final comments n have funding to continue any aspects of the Talent Match
s your organisation	
s your organisation gramme?	
s your organisation gramme? Yes	n have funding to continue any aspects of the Talent Match
s your organisation gramme? Yes No	n have funding to continue any aspects of the Talent Match m?
s your organisation gramme? Yes No o is this funding fro	n have funding to continue any aspects of the Talent Match m?
s your organisation gramme? Yes No is this funding fro	n have funding to continue any aspects of the Talent Match m?
s your organisation gramme? Yes No is this funding from The Big Lottery Fund Trusts or charitable I	n have funding to continue any aspects of the Talent Match m?

		he programme met? you be interested in t	